

DEAR NEW WORLD SYMPHONY FAMILY,

What a year we have weathered together. There is much to be proud of—above all the incredible resilience, flexibility and generosity of our community and your ongoing commitment to, and belief in, the power of music especially in these times of uncertainty and unrest.

It seems like a lifetime ago that the 2019-20 season began with our unprecedented Viola Visions festival and continued with many other artistic highlights including the experimental Music of the Spheres space concert and an unforgettable collaboration with Miami City Ballet. This season also marked our 100th WALLCAST® concert and the first with 4K projections. Our Fellows yet again demonstrated their creativity with their entrepreneurial audience engagement projects, ranging from Alma Latina to Beer and Brass. It also was a banner year for our Co-Founder and Artistic Director Michael Tilson Thomas, who brought to a close his transformational 25-year tenure as Artistic Director of the San Francisco Symphony, was a 2019 Kennedy Center Honoree, and was named an Officer in the Order of Arts and Letters by France's Minister of Culture.

Of course, all our worlds were disrupted by COVID-19 and the resultant economic challenges. In the face of this reality, and without the benefit of public gatherings, music was our antidote. With a resilient spirit, significant technological capability and MTT's leadership, we continued to share our music through online streaming, including two new series—NWS Archive+ and Live from Our Living Room—in the hopes it would bring all of us solace and perspective. Then, gripped by the ongoing national reckoning around racial injustice, we redoubled our commitment and efforts to support Equity, Diversity, Inclusion and Belonging within the NWS community and through our Fellows' musical platforms.

At NWS we always have had an eye on the future. Embracing the unknown is part of our DNA; being a musical laboratory better prepares us for these moments when traditions are turned on their heads. That focus passes to our Fellows and alumni who continue to transform and connect communities around the globe.

This certainly has been a challenging period, but we are eternally grateful for the loyal support of our entire NWS community, without whom none of this would be possible. Thank you for believing in us and investing in our mission.

As you read through this annual report, we hope you will enjoy reminiscing about the highlights of last season and continue to connect with us online.

Until that day when we will assemble once again at the New World Center to hear the stirring sounds of our amazing young musicians, we wish you and your families health.

With gratitude,

Edward Manno Shumsky
Chairman of the Board



Howard Herring
President and CEO

Howard Herring





NEW WORLD SYMPHONY

MISSION

The mission of the New World Symphony is to prepare graduates of music programs for leadership roles in orchestras and ensembles around the world.

VISION

The New World Symphony envisions a strong and secure future for classical music and will redefine, reaffirm, express and share its traditions with as many people as possible. Diversity, equity, inclusion and belonging are high priorities for the New World Symphony. It is critical in the preparation of the Fellows for leadership roles in orchestras and ensembles, and an essential part of the future for classical music.

STATEMENT OF PURPOSE

The New World Symphony is dedicated to the artistic, personal and professional development of outstanding instrumentalists. The NWS fellowship program provides graduates of music programs the opportunity to enhance their musical education with the finest professional training. A laboratory for musical education and expression, the New World Symphony, through a wide range of performance and instructional activities, seeks to develop in its participants the full complement of skills and qualifications required of 21st-century first-class musicians. Under the artistic direction of Michael Tilson Thomas, the program offers in-depth exposure to traditional and modern repertoire, with the active involvement of leading guest conductors, soloists and visiting faculty. The relationships with these artists are extended through NWS's pioneering experimentation with distance learning and performance.



BOARD OF TRUSTEES

OFFICERS

Edward Manno Shumsky, Chairman Adam Carlin, Vice Chairman William M. Osborne III, Vice Chairman Mario de Armas, Vice Chairman/Treasurer Robert Moss, Secretary

BOARD OF TRUSTEES

Sari Agatston Sheldon T. Anderson Madeleine Arison Sarah S. Arison Ira M. Birns

Matthew A. Budd, M.D. Matthew W. Buttrick Adam Carlin Bruce E. Clinton Mario de Armas * Howard Frank John D. Fumagalli John J. Geraghty * Rose Ellen Greene Matt Haggman John J. Haley Harry M. Hersh * Neisen O. Kasdin * Gerald Katcher Mark Kingdon

William Kleh

Richard L. Kohan

Katherine Bormann

Enrique Lerner Alan Lieberman William L. Morrison Robert Moss L. Michael Orlove William M. Osborne III Stephen L. Owens Patricia M. Papper Carolina Piña Tracey Robertson Carter Judith Rodin Edward Manno Shumsky Dorothy A. Terrell Richard J. Wurtman Michael J. Zinner, MD

EX-OFFICIO, **NON-VOTING**

Howard Herring Michael Tilson Thomas

TRUSTEES EMERITI

Stanley Cohen

- ° R. Kirk Landon
- * Sheldon Schneider
- * Judy Weiser
- * ° Woody Weiser
- ° Deceased
- * Indicates Former Chairman

2019-20 NEW WORLD SYMPHONY FELLOWS

VIOLIN Sophia Bernitz Sergio Carleo Harry Chang • Kevin Chen Ionathan Chern Autumn Chodorowski Christina Choi Brendon Elliott Alex Gonzalez Ethan Hoppe Scott Jackson Jung Eun Kang Jesse Kasinger Katherine Kobylarz Ka-Yeon Lee Yada Lee

Margeaux Maloney

Carson Marshall

Zachary Ragent

Yefim Romanov

Chelsea Sharpe

Michael Turkell

Dillon Welch

Teddy Wiggins

VIOLA

Ankit Anil

Stephanie Block

Daniel Fellows

Gabe Napoli

 Yuan Qi Kip Riecken Marlea Simpson

Spencer Ingersoll

Jessica Pasternak

Sam Pedersen

Michael Rau

Tara Lynn Ramsey

Christopher Robinson

Johanna Gruskin

Jack Reddick Leah Stevens

OBOE

CELLO

Chava Appiah

Vivian Chang

James Churchill

Drew Comstock

Benjamin Fryxell

Amy Sunyoung Lee

• Nicholas Mariscal

Emily Yoshimoto

Alan Ohkubo

BASS

Douglas Aliano

Kathryn Bradley

• Michael Franz

Michael Martin

Eric Windmeier

FLUTE

Levi Jones

Antonio Escobedo

Andrea Beyer

Emily Beare James Riggs Joo Bin Yi

CLARINET

• Giovanni Bertoni Kelsi Doolittle Jesse McCandless Angelo Quail

BASSOON

Justin Cummings Amelia del Caño Bee Ungar

HORN

Dominic Brancazio Corbin Castro Roy Femenella Thea Humphries Scott Leger

TRUMPET

Gianluca Farina Aaron Nev • Rebecca Oliverio

TROMBONE

Guangwei Fan Arno Tri Pramudia

BASS TROMBONE Lisa Stoneham

TUBA Andrew Abel

TIMPANI

Matthew Kibort

PERCUSSION

Michael Daley Kevin Ritenauer Charlie Rosmarin Marcelina Suchocka

HARP

Chloe Tula

PIANO

Wesley Ducote Thomas Steigerwald

CONDUCTING

Chad Goodman

LIBRARY

Alison Verderber

AUDIO ENGINEERING

Johnathan Smith

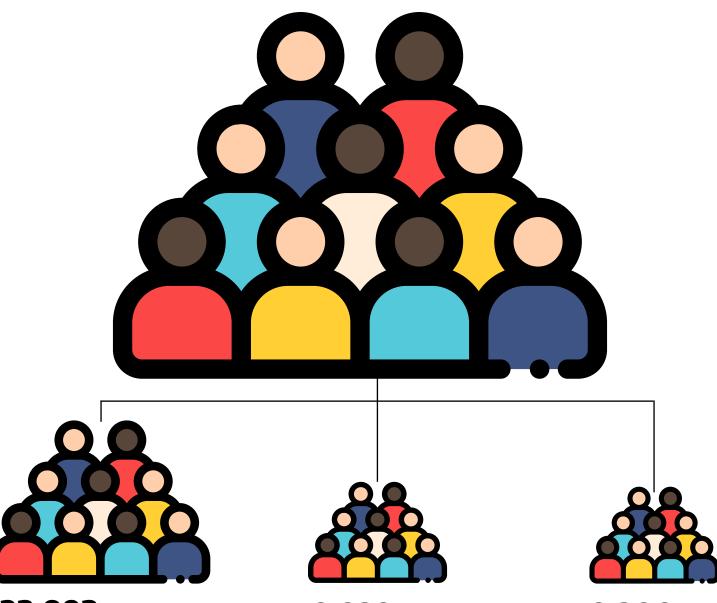
Fellows who won jobs in the 2019-20 season

Chien Tai Ashley Wang nws.edu | 305.673.3331 nws.edu | 305.673.3331

2019-20 SEASON AT A GLANCE

NWS AUDIENCES BY THE NUMBERS* 40,200+

GUESTS ATTENDED EVENTS AT THE NEW WORLD CENTER AND SOUNDSCAPE PARK



23,093

GUESTS AT NWS CONCERTS AND EVENTS, INCLUDING:

14,466 GUESTS AT PAID PERFORMANCES

6,337 GUESTS AT FREE PERFORMANCES

2,114 GUESTS AT TOURS AND NWS-SPONSORED EVENTS

176 GUESTS AT FREE YOGA MORNINGS

nws.edu | 305.673.3331

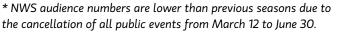
8,838

GUESTS AT PRIVATE RENTAL EVENTS AND CONCERTS



8,300+

GUESTS AT FREE WALLCAST® **CONCERTS**





COMMUNITY ENGAGEMENT

12,000+ COMMUNITY MEMBERS SERVED THROUGH IN-PERSON AND LIVE INTERACTIONS

500+ HOURS OF TRAINING FOR FELLOWS

3,000+ HOURS OF CE ACTIVITIES



VISITING FACULTY

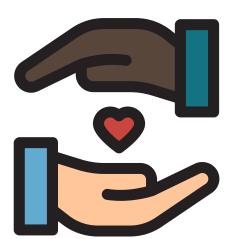
1,674 HOURS OF LESSONS/COACHINGS PROVIDED FOR THE FELLOWS IN THE 2019–20 SEASON

166 TOTAL FACULTY

139 FACULTY TAUGHT IN PERSON

48 FACULTY TAUGHT DIGITALLY

33 ALUMNI SERVED AS VISITING FACULTY



VOLUNTEERS

65 VOLUNTEERS

2,242 HOURS

\$57,014* VALUE OF THEIR CONTRIBUTED HOURS

* Value of volunteer hours calculated by IndependentSector.org

nws.edu | 305.673.3331 9



2019-20 SEASON HIGHLIGHTS

GUEST ARTISTS AND COMPOSERS

NWS Fellows rehearsed and performed with the following artists, among others, during the 2019-20 season.

GUEST CONDUCTORS

Kazem Abdullah

鴌 🌉 Joshua Gersen

Paul Goodwin

#HK Gruber

Steve Hackman

Miguel Harth-Bedoya

Cristian Măcelaru

Juanjo Mena

Jeffrey Milarksky

Edwin Outwater

Carlos Miguel Prieto

Osmo Vänskä

Eric Whitacre

Xian Zhang

SOLOISTS AND CHAMBER MUSIC ARTISTS

Andrew Bain

Nicola Benedetti

Michelle Bradley

Gautier Capuçon

Roberto Díaz

James Ehnes

Mahan Esfahani

Katalin Károlyi

Jeffrey Kahane

Kalichstein-Laredo-Robinson Trio

Kim Kashkashian

Matthew Lipman

Demarre McGill

Nicholas Phan Cynthia Phelps

Gil Shaham

Nadia Sirota

Synergy Vocals

Jean-Yves Thibaudet

Daniil Trifonov

Jonathan Vinocour

Tabea Zimmermann

COMPOSERS

Andy Akiho

Timo Andres

Nils Bultmann

Anthony DiLorenzo Orlando Jacinto Garcia

HK Gruber

Steve Hackman

Jennifer Higdon

Texu Kim

Jordan Kuspa

Steven Mackey

Nico Muhly

Andrew Norman

Nathaniel Stookey Augusta Read Thomas

Eric Whitacre

NWS alumni

Appearance canceled due to COVID-19 closure

VIOLA VISIONS READ MORE



In October NWS hosted Viola Visions—a week-long summit that explored the past, present and potential future of the viola. The event brought today's leading violists together with young artists at the New World Center and online participants around the world for a series of master classes, seminars and performances.

"I've long been interested in finding ways to showcase orchestral instruments that haven't traditionally been in the limelight. So many of these instruments have incredible repertoire written for them—from solo pieces to chamber works to concerti—and one of our goals is growing the audience for this music. In addition, the 21st century has seen composers revisit and rethink some of these instruments to find new and creative ways of expressing their unique voices, including through the use of cutting-edge technology. I hope that by showcasing the best of each instrument's past and present we can demonstrate the breadth of its musical potential, while also helping to forge connections between musicians and music lovers around the world."

- Michael Tilson Thomas, NWS Artistic Director and Co-Founder

Viola Visions was sponsored in part by Art Mentor Foundation Lucerne; NWS Fund for New Ventures and the John S. and James L. Knight Foundation. Knight Foundation and New World Symphony: Reimagining Classical Music in the Digital Age.















VIOLA VISIONS BY THE NUMBERS



5 DAYS | 3 CONCERTS | 2 MASTER CLASSES | 1 SEMINAR | 6 GLOBAL BROADCASTS 103,000+ VIEWERS OF EVENT LIVESTREAMS

7 GUEST VIOLISTS

Roberto Díaz | Kim Kashkashian | Matthew Lipman | Cynthia Phelps | Nadia Sirota | Jonathan Vinocour | Tabea Zimmermann

4 CONDUCTORS

Michael Tilson Thomas | Michael Linville | Nico Muhly | Christopher Rountree

6 GUEST ARTISTS

Michael Beattie | Jason Ferrante | Michael Klotz | Ljubinka Kulisic | Caroline Nicolas | Arnie Tanimoto

1 LUTHIER

Samuel Zygmontowicz

6 COMPOSERS (who joined in-person or online)

Rils Bultmann | Jennifer Higdon | Steven Mackey | Nico Muhly | Andrew Norman | Betty Olivero

2 WORLD PREMIERES

Concerto⁴ by Nils Bultmann | New version of Berlioz' Harold in Italy by Steven Mackey

13 PAST AND CURRENT NWS VIOLA FELLOWS

Stephanie Block | Daniel Fellows | Spencer Ingersoll | Gabe Napoli | 鴌 Anthony Parce, Nashville Symphony | Jessica Pasternak Sam Pedersen | Yuan Qi | Kip Riecken | 🕿 Erik Rynearsen, Los Angeles Chamber Orchestra | 🕿 Madeline Sharp, Atlanta Symphony Marlea Simpson | Chein Tai Ashley Wang

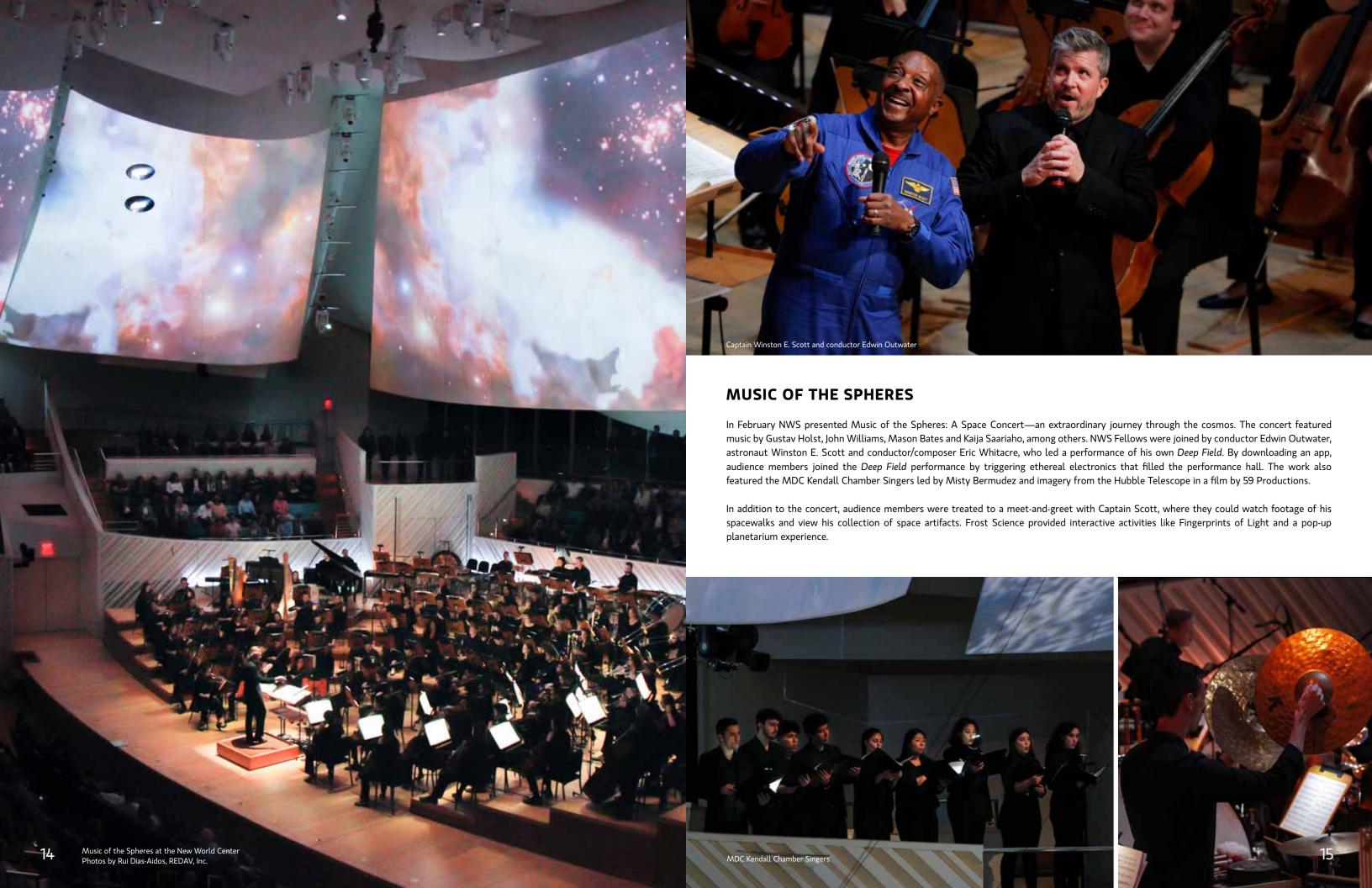
3 YOUNG ARTIST COMPETITION WINNERS

Alec Luna | Teresa Mejias | Mikel Rollet

17 YOUNG VIOLISTS FROM SOUTH FLORIDA

Julianna Bramble | Govanny Brown | Nicolas Bussalleu | Branden Cabrera | Alexandra D'Amico | Robert Fornos | Miguel Misa | Mia Murdocco Alexandra Perez | Helena Pilipovic | Raul Rodriguez | Francesca Rossi | Adam Savage | Caroline Senko | Kinza Subzwari | Genny Triana Jada Walker

NWS alumni











STRAVINSKY + BALANCHINE READ MORE



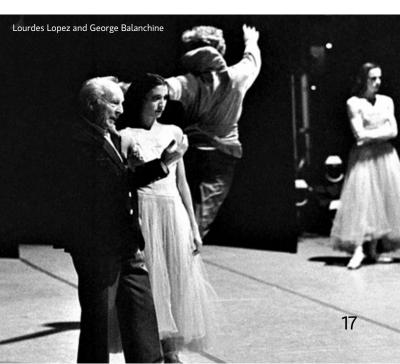
Two of South Florida's preeminent cultural institutions—NWS and Miami City Ballet—joined forces in their first large-scale collaboration to honor choreographer George Balanchine and composer Igor Stravinsky. In an early 2020 performance hailed as "exhilarating and artistically fulfilling" by South Florida Classical Review, the two institutions highlighted the fruitful partnership of the 20th-century titans by performing their first collaboration—Apollo—and one of their last—Stravinsky's Violin Concerto, performed by James Ehnes.

Miami Beach's own connections to Stravinsky and Balanchine were also center stage. NWS Co-Founder and Artistic Director MTT worked with Stravinsky in Los Angeles during the later years of the composer's life and Miami City Ballet Artistic Director Lourdes Lopez was a member of the New York City Ballet under Balanchine and later served as Executive Director of the George Balanchine Foundation. Together they honor their mentors' legacies and empower a new generation of musicians and dancers in Miami Beach.

The program also included Stravinsky's Circus Polka: For a Young Elephant, originally choreographed for circus elephants and ballerinas by Balanchine on commission from Ringling Bros. Circus Polka was performed in its orchestral concert version, accompanied by immersive visuals by video artist Emily Eckstein.

The performance was made possible by the generosity of the John S. and James L. Knight Foundation, whose Vice President of Arts, Victoria Rogers, said: "This is a wonderful example of collaboration between two long-term Miami institutions recognized internationally for artistic excellence and innovative approaches to their respective classical art forms."

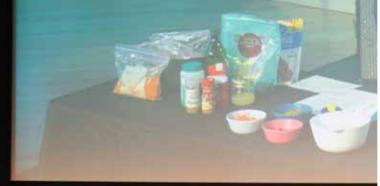




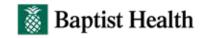














On November 23, NWS joined its Community Partner Baptist Health to present Mind, Body and Music—an afternoon of free and fun music and wellness activities at the New World Center and SoundScape Park. Activities included health screenings by Baptist Health, a Life Cube Project installation connecting arts and community, and an instrument and nutrition zoo, inviting guests to learn more about their favorite instruments, fruits and vegetables. Additional activities continued throughout the day including Miami HEAT trophy and mascot photo opportunities, NWS rehearsal observations, Zumba with the Lincoln Road BID, and NWS tours and library demonstrations.

















NWS DOWNTOWN



NWS launched a new series of musical experiences with its three-concert series at the Adrienne Arsht Center. NWS Downtown provided themed, multi-sensory experiences that drew on the power of the evening's music. Audiences could arrive early for complimentary beer sampling, themed food pairings by Chef Brad Kilgore and an opening act by talented South Florida performers.



100TH WALLCAST® CONCERT - THE FIRST IN 4K!



On October 12 MTT officially launched NWS's 32nd season with the 100th WALLCAST® concert—the first of its kind in full 4K Ultra High Definition (UHD). The milestone event marked eight years of NWS presenting the world's leading classical artists, musical works, films and cultural content for free to the South Florida community via cutting-edge sound and video technology. The unveiling of NWS's 4K upgrade was the result of a three-year, end-to-end upgrade of its infrastructure. The upgrade was made possible in part through the City of Miami Beach's G.O. Bond, voted on by residents of Miami Beach in 2018. Additional partners include Enlighten Digital, FOR-A, Hitachi, and the John S. and James L. Knight Foundation.

Known for its efforts to integrate state-of-the-art technology with music performance and education, NWS began its transition to 4K UHD in 2016. This video format offers sharper images, more realistic color, and higher frame rates than usually observed even in today's feature films. In transitioning to 4K, NWS not only takes a leading role in bringing this new technology to the world of classical music, but also becomes one of the first cultural institutions in any field to fully adopt the format across all its major programming.

"Serving the South Florida community has always been at the center of NWS's mission, and WALLCAST® concerts have been one of our most successful tools in reaching new audiences that otherwise might never be exposed to symphonic classical music. When you can bring sophisticated art to a community with no barrier, no ticket admission, and everything out in the open, it's going to make a huge difference to everyone in the community."

— Howard Herring, NWS President and Chief Executive Officer



SKULL & BONES

Violin Fellows Yefim Romanov and Brendon Elliott



This season's Late Night at the New World Symphony was a symphonic-showcase-meets-Halloween rave, featuring works by classical music's own Dr. Frankenstein, Steve Hackman. The visionary artist had previously mashed Brahms with Radiohead, Tchaikovsky with Drake, Beethoven with Coldplay and Bartók with Björk. For Skull & Bones, he blurred the lines of classical and pop music with this new program devoted to all things Halloween.

EDUCATION CONCERT

In November NWS welcomed over 2,600 students from 30 Miami-Dade and Broward county schools to the New World Center for Spark: How Composers Find Inspiration. The one-hour informational concert featured works by Wolfgang Amadeus Mozart, Jessie Montgomery, hits from Disney's *Frozen* and more. Each year, NWS creates and distributes a study guide in advance for teachers to prepare their classes, and provides round-trip bus transportation and tickets free of charge.

The NWS Education Concerts are designed to be an inspirational experience outside the classroom for grades 4-12. NWS Fellows participate in the planning and execution of the Education Concerts, and assist NWS staff with musical programming, scripting, visual and audio elements and act as hosts for the concerts.

22 nws.edu | 305.673.3331

VISITING FACULTY

"As an NWS alumna and now visiting faculty member, I have always connected to the wonderful NWS Fellows and deeply enjoy our work together. MTT's forward-thinking energy, which is so evident here, remains inspiring, even igniting, to me. Now, during the toughest global crisis of our lifetimes—one in which the stillness that classical music provides is needed more than ever—I look to today's talented, passionate Fellows with hope and optimism, for I believe they will lead us to the new spaces in which our beloved music can and will thrive."



- Isabel Trautwein, Violin, The Cleveland Orchestra

VIOLIN

- Raushan Akhmedyarova, San Francisco Symphony
- Scott Flavin,

University of Miami Frost School of Music

- Erin Keefe, Minnesota Orchestra Alexander Kerr, Dallas Symphony Lisa Kim, New York Philharmonic Zoya Leybin, San Francisco Symphony (retired) Steven Moeckel, Phoenix Symphony
- Philip Payton, Freelance Artist Gabriel Pegis, Cincinnati Symphony
- Rebecca Reale, Los Angeles Philharmonic Stephen Rose, The Cleveland Orchestra
- Kathleen Winkler.

Rice University Shepherd School of Music Nancy Wu, The Metropolitan Opera

VIOLA

- Choong-Jin Chang, The Philadelphia Orchestra Joan DerHovsepian, Houston Symphony
- Stephen Fryxell, Cincinnati Symphony Edward Gazouleas,

Indiana University Jacobs School of Music Neal Gripp, Montreal Symphony (retired) Michael Klotz, Amernet String Quartet

- Stanley Konopka, The Cleveland Orchestra
- Anthony Parce, Nashville Symphony Frik Rynearson,
- Los Angeles Chamber Orchestra Madeline Sharp, Atlanta Symphony

Stephen Wyrczynski, Indiana University Jacobs School of Music

CELLO

- Kari Jane Docter, The Metropolitan Opera Ross Harbaugh,
 - University of Miami Frost School of Music loseph Johnson, Toronto Symphony
- Mihail Jojatu, Boston Symphony Eric Kim, Indiana University Jacobs School of Music

Alan Rafferty, Cincinnati Symphony * O Brinton Averil Smith, Houston Symphony

Susie Yang, Kansas City Symphony

BASS

- Jeffrey Beecher, Toronto Symphony Kristen Bruya, Minnesota Orchestra
- Joseph Conyers, The Philadelphia Orchestra 📂 Brendan Kane, The Metropolitan Opera*
- Leigh Mesh, The Metropolitan Opera David Allen Moore, Los Angeles Philharmonic Timothy Pitts,

Rice University Shepherd School of Music Rex Surany, The Metropolitan Opera

FLUTE / PICCOLO

Mary Kay Fink, The Cleveland Orchestra Aaron Goldman, National Symphony

- Renrik Heide, Freelance Artist
- Lorna McGhee, Pittsburgh Symphony Demarre McGill, Seattle Symphony Cynthia Meyers, Boston Symphony
- Matthew Roitstein, Houston Symphony
- Elizabeth Rowe, Boston Symphony

OBOE / ENGLISH HORN

- Pedro Díaz, The Metropolitan Opera John Ferrillo, Boston Symphony
- Eugene Izotov, San Francisco Symphony Frank Rosenwein, The Cleveland Orchestra
- iohn Upton. The Florida Orchestra Robert Walters, The Cleveland Orchestra Richard Woodhams.

The Philadelphia Orchestra (retired)

CLARINET

Boris Allakhverdyan, Los Angeles Philharmonic Todd Levy, Milwaukee Symphony Andrew Marriner, London Symphony (retired) Anthony McGill, New York Philharmonic Michael Rusinek, Pittsburgh Symphony Joaquin Valdepeñas, Toronto Symphony Michael Wayne, Boston Symphony

BASSOON



University of Miami Frost School of Music Richard Beene, Colburn Conservatory of Music

- Whitney Crockett, Los Angeles Philharmonic Nancy Goeres, Pittsburgh Symphony
- Iudith LeClair, New York Philharmonic Richard Ranti, Boston Symphony
- 🔅 Michael Sweeney, Toronto Symphony

HORN

🔅 Andrew Bain, Los Angeles Philharmonic Javier Gándara, The Metropolitan Opera Jennifer Montone, The Philadelphia Orchestra Jason Snider, Boston Symphony William VerMeulen, Houston Symphony Gail Williams, Chicago Symphony (retired) Sarah Willis, Berlin Philharmonic

TRUMPET

* © Ethan Bensdorf, New York Philharmonic David Bilger, The Philadelphia Orchestra Barbara Butler,

Rice University Shepherd School of Music

- Mark Inouye, San Francisco Symphony
- Paul Merkelo, Montreal Symphony
- Craig Morris, Chicago Symphony (retired)
- Mark Niehaus, Milwaukee Symphony Michael Sachs, The Cleveland Orchestra Bill Williams, Concert Artist

TROMBONE / TUBA

- 🌞 🧔 Ian Bousfield, Vienna Philharmonic (retired) Warren Deck, New York Philharmonic (retired) Megumi Kanda, Milwaukee Symphony
 - Dennis Nulty, Detroit Symphony Weston Sprott, The Metropolitan Opera Amanda Stewart, St. Louis Symphony Jennifer Wharton, Freelance Trombone

PERCUSSION / TIMPANI

- Marc Damoulakis. The Cleveland Orchestra Christopher Deviney,
- The Philadelphia Orchestra Matthew Howard, Los Angeles Philharmonic
- 📂 Jacob Nissly, San Francisco Symphony
- 🔅 库 Joseph Petrasek, Atlanta Symphony Leonardo Soto, Houston Symphony Edward Stephan, San Francisco Symphony
 - Shannon Wood, St. Louis Symphony

HARP

Nancy Allen, New York Philharmonic Douglas Rioth, San Francisco Symphony

PIANO

Jeffrey Kahane, Concert Artist Jean-Yves Thibaudet, Concert Artist Daniil Trifonov, Concert Artist 🔀 John Wilson, Concert Artist

Tarl Beatty, Berklee College of Music

ORCHESTRA LIBRARY

AUDIO ENGINEERING

Karen Schnackenberg, Dallas Symphony Lawrence Tarlow, New York Philharmonic

MASTER CLASSES

Zuill Bailey, cello Roberto Díaz, viola Kim Kashkashian, viola Cynthia Phelps, viola Jonathan Vinocour, viola Tabea Zimmermann, viola

INSTRUMENT REPAIR

Joan Balter, Balter Violins Kristin Bertrand, Woodwind Workshop Charles Winters, Miami String

WELLNESS

Noa Kageyama, Performance Psychology, The Juilliard School (2) Aaron Heller, University of Miami Sarah Hoover, Peabody Institute

- 🔅 Heather Malyuk, Musician Audiologist, Soundcheck Audiology
- ≈ Jarrett McCourt, Crisis Intervention Nicole Newman, Yoga for the Arts Nicholas Pallesen, Mental Performance Lori Schiff, Alexander Technique, The Juilliard School (2)

Jeffrey Steiger, Florida International University

- AWFD Theater 🔅 Hagit Vardi, Feldenkrais Method, University of Wisconsin-Madison
- **W** Uri Vardi, Feldenkrais Method, University of Wisconsin-Madison

LEADERSHIP AND PROFESSIONAL DEVELOPMENT

Katherine Bormann, The Cleveland Orchestra Branches, Inc.

Larry Dressler, Blue Wing Consulting Lisa Husseini

Justin Kerr

Adriana Oliva, The AO Insight Group Marysol Quevedo, University of Miami Edward Manno Shumsky,

New World Symphony Chairman Rochelle Skolnick,

American Federation of Musicians John Michael Smith,

Regional Orchestra Players Association Meredith Snow, International Conference of Symphony and Opera Musicians/ Los Angeles Philharmonic

COMMUNITY **ENGAGEMENT**

Joseph Convers,

The Philadelphia Orchestra/Project 440 Debbie Devine, The Colburn School Sammy Gonzalez, Young Musicians Unite Justin Jay Hines, New York Philharmonic Sara Lee, Irene Taylor Trust and Chicago Civic Orchestra

Anthony Parce, Nashville Symphony

FINANCIAL PLANNING

Matthew J. Ferrara, Northwestern Mutual

DIGITAL AND REMOTE COACHING FACULTY

Alexander Barantschik, violin, San Francisco Symphony David Bowlin, violin, Oberlin College and Conservatory

Alexander Kerr, violin, Dallas Symphony Lisa Kim, violin, New York Philharmonic

- Sheryl Staples, violin, New York Philharmonic Claire Stefani, violin, Volute Service
- Trautwein, violin, The Cleveland Orchestra
- Eric Wyrick, violin, New Jersey Symphony Joan DerHovsepian, viola, Houston Symphony
- > Joy Fellows, viola, San Francisco Opera Vivek Kamath, viola, New York Philharmonic Lynne Ramsey, viola, The Cleveland Orchestra Benjamin Karp, cello,

University of Kentucky College of Fine Arts Brian Manker, cello, Montreal Symphony

- Alan Rafferty, cello, Cincinnati Symphony Kristen Bruya, bass, Minnesota Orchestra Ira Gold, bass, National Symphony
- Tavid Allen Moore, bass, Los Angeles Philharmonic Ali Kian Yazdanfar, bass, Montreal Symphony Nadine Asin, flute, The Metropolitan Opera (retired)
- Mary Kay Fink, flute, The Cleveland Orchestra Karen Jones, flute, Royal Academy of Music
- Cynthia Meyers, flute, Boston Symphony Pedro Díaz, oboe, The Metropolitan Opera Anne Marie Gabriele, oboe,

Los Angeles Philharmonic Linda Strommen, oboe.

Indiana University Jacobs School of Music

- Anthony McGill, clarinet. New York Philharmonic
- Michael Wavne, clarinet, University of Rochester Eastman School of Music Michael Sweeney, bassoon, Toronto Symphony Andrew Bain, horn, Los Angeles Philharmonic
- Stefan Dohr, horn, Berlin Philharmonic \overline William VerMeulen, horn, Houston Symphony
- 🧂 David Bilger, trumpet, The Philadelphia Orchestra
- Michael Sachs, trumpet, The Cleveland Orchestra Martin Schippers, trombone,

Royal Concertgebouw Orchestra Colin Williams, trombone,

New York Philharmonic

- Jacob Nissly, percussion, San Francisco Symphony Jason Haaheim, timpani, The Metropolitan Opera
- Duncan Patton, timpani, The Metropolitan Opera (retired)

Noa Kageyama, performance psychology, The Juilliard School

Nicholas Pallesen, Mental Performance Coach Eric Wallace, UNT Texas Center for Performing Arts Health

Nicole Newman, Yoga for the Arts

NWS alumni

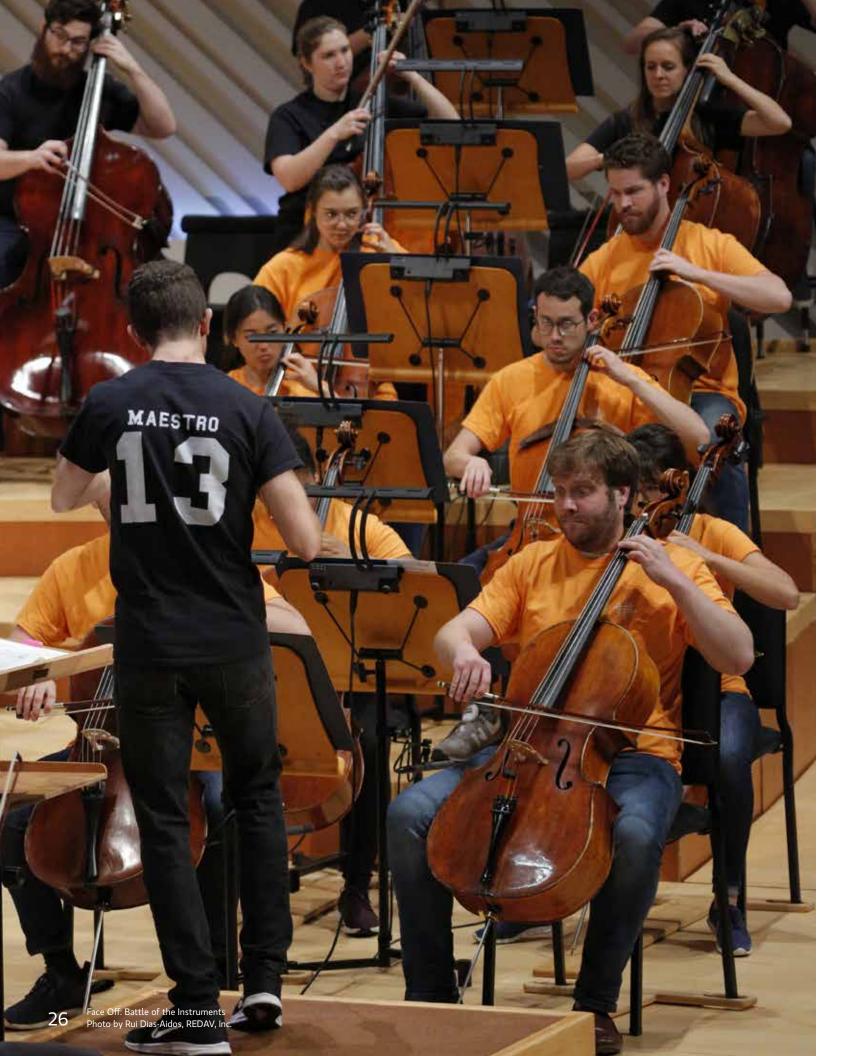
Taught both digitally and in-person

NWS Concerto Competition judge

O Postponed visit due to Hurricane Dorian

** Postponed visit due to COVID-19

24 nws.edu | 305.673.3331 nws.edu | 305.673.3331 25



NWS BLUE PROJECTS

NWS BLUE is a combination of leadership and entrepreneurship training and hands-on experimentation for Fellows to gain a comprehensive skill set, alongside their artistic training and orchestral experience.

Standing for **B**uild, **L**earn, **U**nderstand and **E**xperiment, NWS BLUE projects allow all Fellows to pursue musical activism and/or entrepreneurship based on their personal interests. This type of training fosters essential and comprehensive skill sets, putting Fellows at a competitive advantage beyond their time at NWS. Each project begins with a Fellow's vision and is driven by their original ideas, from concept to execution. These projects are part of their fellowship training and development as a musician.

This season's 23 NWS BLUE projects fell into four main categories: Fellow-led recitals, community-based collaboration, new audience development and projects by Fellows for Fellows.

The 2019-20 season marked the following firsts for NWS BLUE projects:

- All Fellow-designed NWS programming (Inside the Music, Solo Spotlight and Musicians' Forum) are now NWS BLUE projects.
- The College Track Mentorship Program (CTMP) was added to NWS BLUE Projects. CTMP is made possible with support from NWS Trustee Dorothy Terrell, who made a significant leadership commitment to fund the program for three years, ensuring that musicians from backgrounds underrepresented and underserved in classical music will enjoy access to lessons and funding provided by NWS to pursue a college education in music.
- A mentorship program was added to the NWS fellowship curriculum. Fellows were paired with NWS staff and local experts who served as mentors. Each mentor provided individualized coaching related to NWS BLUE projects and professional development. Fellows received additional leadership training through a series of workshops.

Due to social distancing orders, projects scheduled for the end of the season were postponed for the upcoming 2020-21 season, except for Beer and Brass. Read on page 33 about how they pivoted their project to a virtual space.

NWS BLUE projects and all Fellow-led programs were made possible with support from The Maxine and Stuart Frankel Foundation.









NWS BLUE PROJECTS

ALMA LATINA

Cello Fellow Nicholas Mariscal and Bass Trombone Fellow Lisa Stoneham shared the richness and fascinating diversity of influences found in Latin American music with their concert Alma Latina. The full-orchestra concert featured music by Osvaldo Golijov, Paquito D'Rivera, Heitor Villa-Lobos, Tania León, Angélica Negrón and Silvestre Revueltas. Nicholas was joined on stage by Conducting Fellow Chad Goodman, soprano Megan Barrera and—in a preconcert chat—Dr. Marysol Quevedo, Assistant Professor at the Frost School of Music.. "As musicians and listeners alike, we are incredibly fortunate to have all the rich and vibrant music that has come from Latin America," said Nicholas and Lisa. "Where else in the world can we find art that so colorfully melds the classical traditions of Europe, the rhythms and songs of Africa, and the native folk traditions of the Americas? Throughout Latin America, musicians and composers have taken these influences shared throughout the continent and turned them into reflections of both their country's distinct culture as well as their own unique voices. We hope to share some of the most powerful music from some of Latin America's boldest musical voices." Alma Latina was additionally sponsored in part by Friends of New World Symphony and Knight Foundation. Knight Foundation and New World Symphony: Reimagining Classical Music in the Digital Age.

VIOLAS FOR VETS

Viola Fellows Jessica Pasternak and Spencer Ingersoll curated and presented a chamber music concert at the Miami Veterans Hospital on December 8 to benefit the hospital's Music Therapy program. The concert included songs performed by the Miami Veterans Hospital Jam Session and was followed by a reception with the Music Therapy staff. The Miami VA Healthcare System serves more than 57,000 Veterans in Broward, Miami-Dade and Monroe counties. Programs such as Music Therapy are available for all enrolled Veterans and have been shown to be extraordinarily effective in helping Veterans express themselves therapeutically and find healthy relationships while engaged in positive activities. Veterans in outpatient and inpatient programs, residential and nursing care have the opportunity to find relief and meaning in the creativity offered by the music therapists at the Miami VA and with the camaraderie afforded through the bond of playing and listening to music.

FACE OFF: BATTLE OF THE INSTRUMENTS

Equal parts American Idol-style contest and classical music concert, Face Off: Battle of the Instruments was a live voting competition with the audience as judge and instruments of the orchestra as competitors. Now in its second year, Face Off was hosted by DJ A Fly Guy with six instruments (violin, cello, flute, bassoon, trombone and percussion) vying for the audience's votes. After rounds of voting by text, the cellos were named this year's Face Off champions. Face Off was designed and produced by Clarinet Fellow Angelo Quail and Horn Fellow Corbin Castro. The concert format was conceived in the 2018-19 season by Bass Fellow Andrea Beyer.



SHATTERING THE BRASS CEILING

Bass Trombone Fellow Lisa Stoneham curated and performed Shattering the Brass Ceiling, a recital of solo and chamber works by living female composers, who also shared video statements about their experiences in classical music. Lisa commissioned a work for bass trombone and flute by Johanny Navarro called *Dos Almas* (*Two Souls*) and gave its world premiere alongside Flute Fellow Johanna Gruskin. "Shattering the Brass Ceiling is a project that aims to uplift female voices in classical music," said Lisa. "The higher I go in music, the fewer women I encounter, especially in brass playing and composition. My project served as a platform to celebrate works by living female composers, as well as to start a conversation about what it is like to work in a male-dominated field."

WATCH VIDEO

28 _{nws.edu} | 305.673.3331







NWS FACES HISTORIC PANDEMIC ** READ MORE

On March 12 NWS announced the closure of the New World Center for all public events over the following month. The closure affected 17 events at the New World Center and one at the Kravis Center in West Palm Beach. Following the recommendations of the CDC and City of Miami Beach, NWS extended its public closure of the New World Center, cancelling the remaining concerts of its 2019-20 season.

"This societal disruption is unique, even for those of us accustomed to hurricanes. Though it is disappointing to make this difficult decision, and there will be a financial stress on our organization, we believe it is the responsibility of each of us to do whatever is necessary to protect the safety and well-being of our community."

— Howard Herring

"It's been a great season at New World Symphony this year. The orchestra has played with consistent joyous artistry. There's a special joy that comes from making music like this, that both players and audience share. I'm so sad that we will not be able to complete the season. I wish that all our Fellows, staff and supporters be safe and productive during these uncertain times. I look forward to the gathering of our community again as soon as possible."

-MTT

NWS DIGITAL READ MORE



"The New World Symphony has, for more than 30 years, offered our listeners individual transformations in communal settings. We hope that our online musical offerings will foster communal transformations in our individual settings."

— Howard Herring

Beginning March 22 NWS debuted a web-based series called NWS Archive+. The eight-episode series featured MTT in discussions with NWS Fellows, alumni, guest artists and visiting faculty about recorded performances from NWS's own archives. Their personal reflections offered unique insights into the streamed concerts.

The day of NWS's extended closure announcement, Fellows launched Live from our Living Room, a weekly series of live, informal chamber music concerts from their homes in Miami Beach. Live from our Living Room was curated, produced and performed by the Fellows for 15 continuous weeks.

NWS, in collaboration with streaming partners IDAGIO and Medici TV, also curated a series of online performances and other content available from a number of sources. It also made available seven past Education Concerts with their accompanying study guides for students now studying at home during the pandemic.

30 nws.edu | 305.673.3331 nws.edu | 305.673.3331 31











SYMPHONY IN PLACE SERIES

READ MORE

NWS chronicled the happenings of NWS Fellows, alumni, Trustees, volunteers, staff and partners during the COVID-19 crisis in its Symphony in Place blog series. From podcasts and online symphonies to virtual lessons and meals for frontline workers, see how the NWS family spent time during the pandemic.

Fellow Benjamin Fryxell





BEER AND BRASS GOES VIRTUAL READ MORE

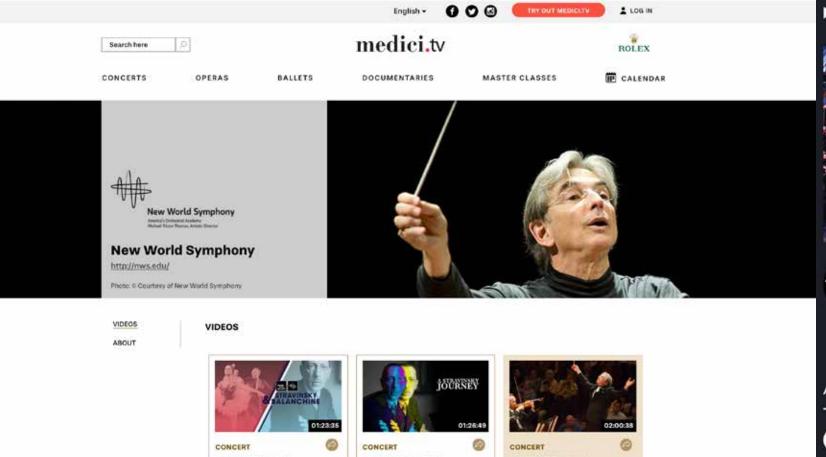
On June 6 five Brass Fellows welcomed a virtual audience to Beer and Brass—a NWS BLUE project that paired a concert of brass quintet music with beers from Miami brewery Veza Sur. Beer and Brass was originally scheduled for March 27 at the New World Center; due to COVID-19 restrictions, the Fellows adapted their concert design to take place in a digital space, reaching audiences in their own homes.

While the Beer and Brass concert format was developed last season, this year's event marked NWS's first experiment with a ticketed online event. Aided by NWS staff, Fellows faced the challenges of transitioning their project's format to be online with curiosity and excitement. Their work was rewarded with an engaged audience, whose numbers increased by 60% compared to last year's in-person concert.

"During these confusing and unsettling times, art reminds us there is good happening in world. Just because we cannot experience art together does not mean that it isn't being created. We wanted virtual Beer and Brass to be a way for our audience to get away from the world for one hour and enjoy good music and good beer. It is our job as artists to share what we have and we figured out a way to do that."

- Rebecca Oliverio, Trumpet Fellow

NWS BLUE projects were made possible with support from the Maxine and Stuart Frankel Foundation. Beer and Brass was sponsored by Veza Sur, Telemundo and the John S. and James L. Knight Foundation. Knight Foundation and New World Symphony: Reimagining Classical Music in the Digital Age.



DIGITAL EXPLORATIONS

Throughout the 2019-20 season NWS experimented with online platforms to further expand and engage audiences, from Miami Beach to around the world.

"The New World Symphony desires to strengthen its connection with current patrons and donors, and seeks to build new audiences by extending its reach globally with a systematic and coordinated approach to distributing digital products that are both artistic and educational. These partnerships with premiere institutions, along with NWS's world class content, will realize these goals. Additionally, the Fellows' presence on these global stages will enhance their careers, broaden their understanding and perspective, and expand the practical experiential curriculum."

- John Kieser, NWS Executive Producer of NWS Media

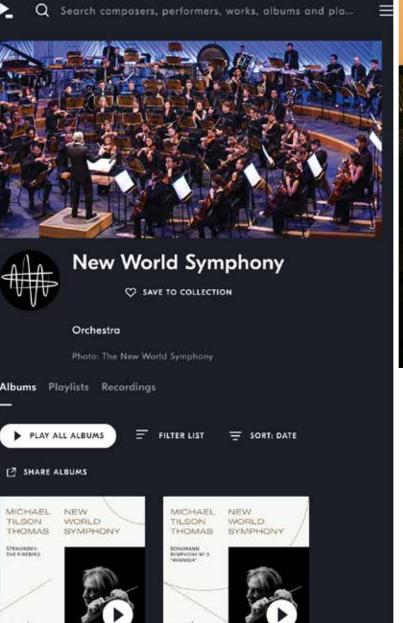
MEDICI.TV



NWS has partnered with Medici.TV, the world's leading classical music channel, since May 2019. The platform now hosts a library of NWS concerts available to stream on demand, including some of this season's most exciting artistic collaborations: Viola Visions and Stravinsky + Balanchine with the Miami City Ballet. Medici also hosts selections of NWS's educational master classes with the world's greatest artists. During the pandemic, Medici.TV made some of its content available for free, including the NWS broadcast "Michael Tilson Thomas Conducts Michael Tilson Thomas."

In the 2019-20 season, NWS's master classes received over 28,000 views, with most engagement in the United States, France and Turkey, but also reaching viewers in Spain, Hong Kong, Mexico, Colombia, South Korea and more.

Medici.TV, along with The Violin Channel, hosted six global broadcasts of Viola Visions events. It also hosted a NYO2 concert broadcast from the New World Center that had over 12,000 live views and over 43,000 replays.



IDAGIO





In February NWS announced its partnership with IDAGIO, naming it The Official Audio Streaming Partner of the New World Symphony. As part of this partnership, IDAGIO—the first global streaming service for classical music—will regularly feature new NWS concert recordings, as well as additional content like playlists curated by NWS, and artist profiles featuring music by individual Fellows.

In the 2019-20 season, IDAGIO hosted audio recordings from four of the season's concerts, along with nine of NWS's commercial recordings from 1993-2010.

In May, Fellows released their first NWS Mix Tape playlist, sharing the music that inspired them to pursue classical music.



Throughout its 2019-20 season NWS partnered with Eran Egozy of the MIT Music Technology Lab to offer its audiences ConcertCue, which streams synchronized program notes during a live musical performance. These program notes include text, images and other rich media, precisely timed to important events in the music itself. NWS's use of the platform marked the first time it was used for a complete concert and offered in both English and Spanish. "The idea of using mobile phones inside the concert hall might seem strange," said Egozy. "But at MIT, much like at NWS, we like to experiment with new ideas. Our goal is to create a better and more engaging concert experience for the audience by using technology carefully and thoughtfully. We are very excited to be partnering with a forward-thinking organization like the New World Symphony." Egozy was awarded a Prototype Fund Award by the John S. and James L. Knight Foundation to develop the web application. Awards were given to projects that are designed to harness the power of technology to engage people with the arts, and uncover replicable strategies that allow cultural organizations to thrive in the digital era.

34 nws.edu | 305.673.3331



EQUITY, DIVERSITY, INCLUSION AND BELONGING READ MORE

On June 1, a week after the murder of George Floyd, NWS pledged to stand in solidarity with all who are fighting systemic racism and racial violence, and committed to pursuing a more accessible, inclusive and equitable community through its leadership, curriculum and artistic expression.

In an open letter to the NWS community, MTT, NWS President and Chief Executive Officer Howard Herring and Chairman of the Board Edward Manno Shumsky said:

> The New World Symphony has always stood for dynamic change and this is such a moment. We are listening. We recognize that it doesn't matter if our past mistakes and omissions were unintentional and that we could have created a more inclusive and equitable institutional culture. What matters now is that we take action to do so.

> On the road ahead, we must continue to diversify our administrative and board leadership; include Black and other underrepresented voices in our artistic programming—including our mainstream subscription series; deepen our examination of our recruitment and audition processes for Fellows; provide training and commit to our Equity, Diversity, Inclusion and Belonging (EDIB) goals regardless of whether dedicated funding has been secured; and actively create and pursue an anti-racist institutional vision that becomes an example for our society.

> NWS commits to change through action steps in the following areas: Training and Analysis, Dialogue and Brainstorming, Programming, Recruitment, Planning and Engagement.

DIALOGUE

On June 10 NWS hosted a voluntary Town Hall for its Fellows, staff, Trustees and Alumni Committee, creating a space where attendees could hear from and support each other, ask and answer questions, and discuss how we can come together to create meaningful change. The conversation was moderated by Leigh-Ann Buchanan, founding Executive Director of Venture Café Miami.

The following week, in acknowledgment of Juneteenth, NWS staff were invited to set aside all other work to reflect on the Town Hall, NWS's EDIB action steps and the role each can play in helping NWS become a fully inclusive institution.

EDIB COMMITTEE

Staff, Fellow and Board volunteers created NWS's first-ever committee dedicated to EDIB work. The committee allows NWS to seek the diverse perspectives it needs to become equitable and inclusive in its policies and procedures. The committee's charter members number over 40.

TRAINING

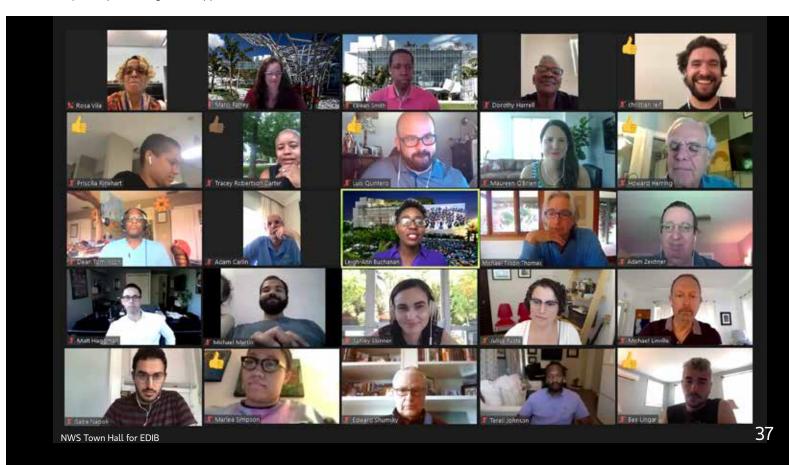
During the 2019-20 season NWS collaborated with The People's Institute for Survival and Beyond (PISAB), a national and international collective of anti-racist, multicultural community organizers and educators dedicated to building an effective movement for social transformation. In October PISAB facilitators Alan Colón, Diana Dunn and María Reinat Pumarejo led Undoing Racism®, a 2.5-day workshop for about half of NWS's staff. The workshop challenged participants to analyze the structures of power and privilege that hinder social equity, preparing them to be effective organizers for justice through dialogue, reflection, role-playing, strategic planning and presentations. PISAB's second session for remaining staff was scheduled for April 2020, but was later postponed due to the COVID-19 pandemic.

BLACK LIVES MATTER



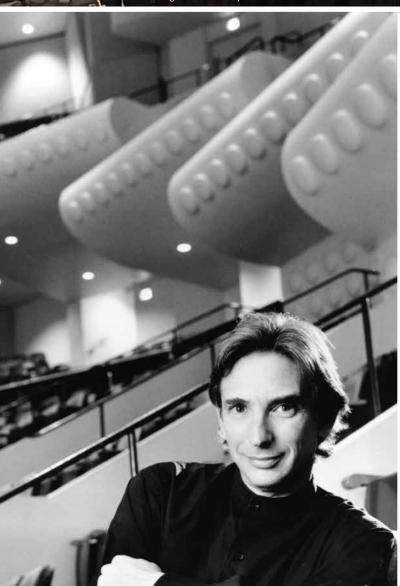
On June 5 Fellows dedicated their Live from our Living Room performances to the innocent Black victims of racism and police brutality in the United States. Before each piece, Fellows shared about the lives and tragic deaths of George Floyd, Breonna Taylor, Ahmaud Arbery, Tamir Rice and Atatiana Jefferson.

NWS Fellows and alumni around the world also used their voices and platforms to bring attention and comfort to those fighting injustices, and for publicly declaring their support of Black Lives Matter.









MTT at SFS's Davies Hall in 19





MTT'S SEASON TO REMEMBER

KENNEDY CENTER HONORS READ MORE





MTT was named a 2019 Kennedy Center Honoree for his lifetime artistic achievements. "The Kennedy Center Honors celebrates icons who, through their artistry, have left an indelible stamp on our collective cultural consciousness," stated Kennedy Center Chairman David M. Rubenstein. Joining MTT in the 42nd class of honorees is actress Sally Field, singer Linda Ronstadt, R&B collective Earth, Wind & Fire and Sesame Street.

Performing as part of his tribute was an orchestra composed entirely of NWS alumni. The 42 musicians, whose fellowship years range from NWS's first season to today, now play in the country's top orchestras and are transforming the communities in which they live. Other artists who joined MTT's tribute include singer/actress Audra McDonald, pianist Yuja Wang, actress Debra Winger and Metallica's Lars Ulrich.

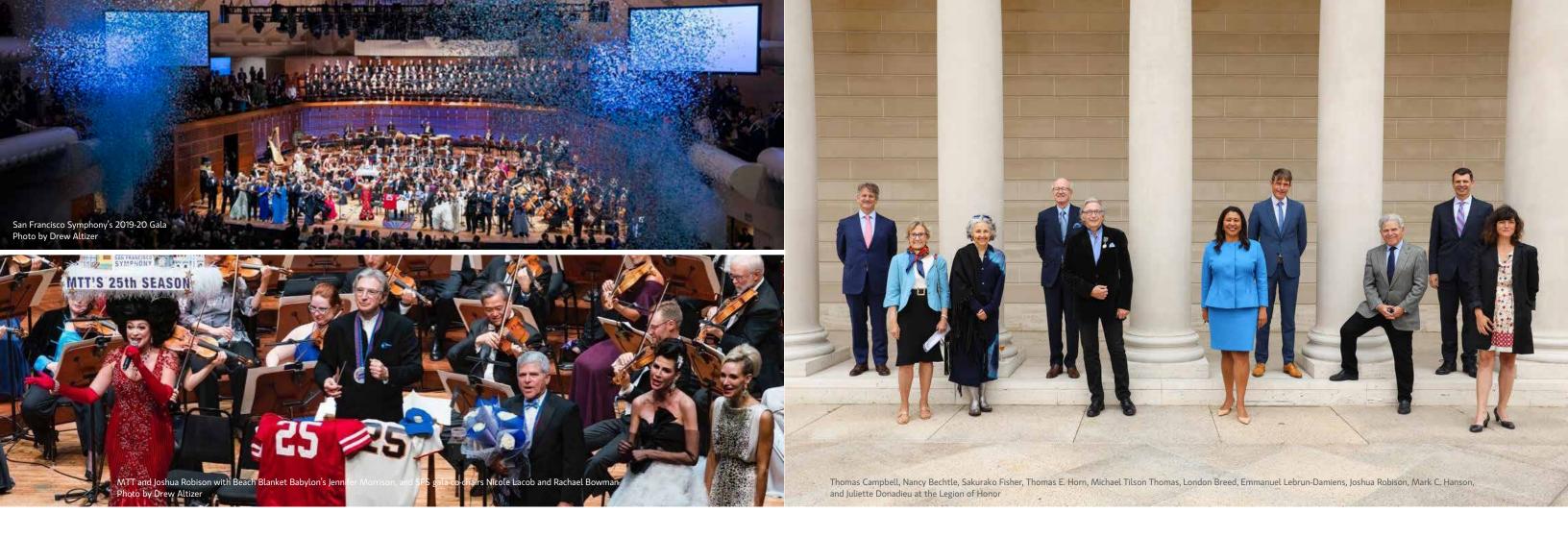
The NWS alumni orchestra performed under the baton of former Conducting Fellow Teddy Abrams, who, as part of the KCH festivities, also led a Michael Tilson Thomas tribute concert on the Kennedy Center's Millennium Stage.

NWS celebrated MTT's honor with the Miami Beach community by hosting a free viewing party in SoundScape Park, emceed by CBS4 Entertainment Reporter Lisa Petrillo. Attendees watched the ceremony's telecast projected onto the 7,000-square-foot façade of the New World Center.

"In this class of honorees, we are witnessing a uniquely American story: one that is representative of so many cultural touchstones and musical moments that make our nation great. When I look at this class, I see the hopes, aspirations, and achievements not just of these honorees, but of the many generations they have influenced and continue to influence. We're not just looking back; these honorees are urging us to look forward as well."

- Deborah F. Rutter, President of the Kennedy Center

"The life of an artist, or of an arts institution, has essentially two moments. The first is inventing yourself which takes vision and gumption. The second is going the distance, sustaining the vision and sharing it. I am honored that the Kennedy Center, which is a living center of both arts and ideals, has chosen to recognize my work. I hope that I can be thought of as a representative for all American classical musicians at this remarkable event."



25 YEARS AT SAN FRANCISCO SYMPHONY

The 2019-20 season marked MTT's 25th and final year as Music Director of the San Francisco Symphony (SFS). From launching with a blockbuster gala and collaboration with Metallica to a digital send-off during the COVID-19 pandemic, the San Francisco community and beyond celebrated his incredible legacy.

Assuming the position in 1995 as the first American to hold the post in 80 years, MTT was vocal with his excitement, saying "This is an orchestra that takes chances. There's an electricity in this town and in this audience that has always brought me back. Being here has always been a secret dream and it is an honor to be entrusted with leading this great ensemble into the 21st century."

MTT's leadership of SFS has been recognized worldwide for building an orchestra that consistently displays artistry of the highest level in its home at Davies Symphony Hall, on over two dozen national and international tours, and through media and recording projects. During his tenure, over 50 musicians have joined the orchestra, including nearly 20 NWS alumni.

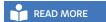
In June SFS hosted MTT25—a global online event accompanied by a year-by-year digital tribute to its MTT era. The orchestra honored MTT through exclusive archival content, personal memories and virtual events.



"Looking back over these decades I am filled with gratitude for the extraordinary artistic partnership I have had with the members of the Orchestra and for the warm and generous style of music making we have shared with all of our audiences."

— MTT









FRENCH L'ORDRE DES ARTS ET DES LETTRES



On June 22 MTT was named an Officier (Officer) in the French l'ordre des Arts et des Lettres (Order of Arts and Letters), the second of three grades awarded to distinguished artists who have made significant contributions to furthering the arts in France and throughout the world. Previously a Chevalier (Knight) in the l'ordre des Arts et des Lettres of France, this promotion to Officer recognizes MTT's continued contributions to global culture and the vast impact he has had during his 25 years as Music Director of the San Francisco Symphony.

The Award Ceremony was generously hosted by the Fine Arts Museums of San Francisco at the Legion of Honor's outdoor Court of Honor and included a medal pinning by Consul General Emmanuel Lebrun-Damiens and congratulatory remarks by San Francisco Mayor London Breed, San Francisco Symphony President Sakurako Fisher, former SF Symphony President and CEO Nancy Bechtle, Director and CEO of the Fine Arts Museums of San Francisco Thomas Campbell, and President of the War Memorial Board of Trustees Thomas E. Horn. The ceremony also featured musical accompaniment by organist Jonathan Dimmock on the Legion of Honor's Spreckels Organ.



"Today, we are awarding the Arts and Letters to a dear friend. A friend of the arts, a friend of France. We are celebrating someone who has continually supported artistic exchanges, relentlessly expanding cultural horizons, and supporting new generations of musicians and music lovers."

— Emmanuel Lebrun-Damiens, Consul General of France, San Francisco

40 nws.edu | 305.673.3331 nws.edu | 305.673.3331













NEW WORLD CENTER EVENTS

In the 2019-20 season, the Business Development team executed public and private events at a robust pace until the New World Center closed due to the COVID-19 pandemic. Thirty-nine guest events, of which 17 were presented by returning event planners and clients, occurred. If the season had continued uninterrupted, the department was poised to meet or exceed 2018-19 figures in both number of events booked and

Season highlights include the return of Maven Rising, a half-day workshop in training and advocacy for and by LGBTQ people of color; the United States Air Force Band and Singing Sergeants' performance; luxury brand Dior's Latin America Product Training Seminar; a PBS broadcast recording of Suze Orman; artist Kehinde Wiley and music producer Swizz Beatz in conversation during Miami Art Week; Once Upon a Kitchen featuring four Michelin-rated chefs; and City of Miami Beach Mayor Daniel Gelber's State of the City Address.

At the start of the season, the Business Development team worked with NWS's Digital Media Storyteller, Rafael Baldwin, to produce a new video encompassing the breadth of possibilities when envisioning an event at the New World Center.









2019-20 FELLOW AND ALUMNI SUCESSES

Pascal Archer, Principal Clarinet, New Jersey Symphony (one-year)

- Giovanni Bertoni, Principal Clarinet, Jacksonville Symphony
- **Kevin Chen**, Violin, Atlanta Symphony

Jennifer Choi, Cello, Dallas Symphony

Julia Coronelli, Principal Harp, Milwaukee Symphony

Dima Dimitrova-Davis, Assistant Principal Second Violin, Bern Symphony

Michael Franz, Principal Bass, Pacific Symphony

Jeff Garza, Principal Horn, Oregon Symphony

George Goad, Principal Trumpet, Grand Rapids Symphony

Kevin Gobetz, Principal Bass, Phoenix Symphony

Mark Grisez, Principal Trumpet, Columbus Symphony

Andrew Johnson, Percussion, Winnipeg Symphony

Blake-Anthony Johnson, Chief Executive Officer, Chicago Sinfonietta

Ran Kampel, Assistant Professor of Clarinet, Baylor University

Kerry Kavalo, Annual Giving Manager, Oregon Symphony

Stephen Kehner, Assistant Principal Percussion, Oregon Symphony

Matthew Kibort, Timpani, Glimmerglass Opera

Kelton Koch, Trombone, Vienna Philharmonic

Ann Lanzilotti, Curator of Music, Rensselaer Polytechnic Institute

Peiming Lin, Violin, National Symphony

Nicholas Mariscal, Assistant Principal Cello, Milwaukee Symphony

Jarrett McCourt, Tuba, Winnipeg Symphony (one-year)

- **Rebecca Oliverio**, Trumpet, Lyric Opera of Chicago
- Sam Pedersen, Viola, Lyric Opera of Chicago (partial-season)

Joseph Peterson, Director of Operations and Artistic Planning, Reno Chamber Orchestra and Nevada Chamber Music Festival, Second Trombone. Reno Philharmonic

Yuan Qi, Associate Principal Viola, Utah Symphony

Priscilla Rinehart, Second Horn, Sarasota Orchestra

Abhijit Sengupta, Director of Artistic Planning, Carnegie Hall

Jenny Snyder Kozoroz, Program Director, Brevard Music Center

Daniel Stewart, Music Director, San Francisco Symphony Youth Symphony

Ebonee Thomas, Second Flute, Dallas Opera

Kurt Tseng, Associate Principal Viola, North Carolina Symphony

Alison Verderber, Principal Librarian, Austin Symphony

Marguerite Lynn Williams, Principal Harp, Minnesota Orchestra

Evan Zegiel, Tuba, Ann Arbor Symphony (one-year)

Nina Zhou, Assistant Vice President of Advancement, The Colburn School

Started the 2019-20 season as a Fellow









Howard Herring, Kristin Podack, Susan D. Kronick Photo by Ezekiel Williams/Moment77.com

2020 GALA ALUMNI READ MORE

John Wilson, Regular Keyboardist, San Francisco and San Diego symphonies

Philip Payton, Violin, Freelance Artist (New York City) Rebecca Reale, First Violin, Los Angeles Philharmonic Steven Fryxell, Viola, Cincinnati Symphony Susie Yang, Associate Principal Cello, Kansas City Symphony Brendan Kane, Bass, Metropolitan Opera Orchestra Henrik Heide, Flute, Freelance Artist (Nashville) John Upton, Principal Oboe, The Florida Orchestra Todd Levy, Principal Clarinet, Milwaukee Symphony Orchestra & Santa Fe Opera Paul Merkelo, Principal Trumpet, Montreal Symphony Mark Niehaus, President and Executive Director, Milwaukee Symphony Orchestra Joseph Petrasek, Principal Percussion, Atlanta Symphony

Art by Federico Uribe Photo by David Ramos

AWORLD OF DIFFERENCE

NEW WORLD SYMPHONY THIRTY-SECOND ANNIVERSARY GALA

NWS celebrated its anticipated annual gala titled "A World of Difference" on February 8. The event, chaired by Chanin and Adam Carlin, honored the more than 1,100 NWS alumni who are making a difference in orchestras, ensembles and educational institutions in over 30 countries around the world.

The gala concert led by MTT saw the return of 12 alumni, who performed alongside current NWS Fellows. A special performance of Camille Saint-Saëns' Carnival of the Animals featured the world premiere of accompanying poetry by O Miami Poetry founder P. Scott Cunningham, commissioned by NWS and narrated by writer and filmmaker Jamie Bernstein. The piece was brought to life with animated projections by NWS's Clyde Scott and Michael Matamoros based on artwork by Miami-based Colombian artist Federico Uribe. A selection of Mr. Uribe's art was available for purchase with a portion of the proceeds benefiting NWS. The event raised \$2.1 million.

WATCH VIDEO













VOLUNTEERS

THE OF NWS

Veronic Aghayan Silvia Anderson Kristina Andrion Paul Banaszak Norma Blum Karina Brunenieks Barbara Cappello Charlie Cappello Catherine Cathers Herb Cohen Marilyn Cohen **Doris Combs** Ivan Contreras **Brittany Cooke** Eugene Donaldson Annette Fromm Jim Glickman Nancy Glickman Lyndon Godsall Itziar Gonzalez Judy Goodwin

Florence Graff

48 nws.edu | 305.673.3331

Malcolm Graff Akiva Gross Vera Hochberg Alphonso Jaime Jerome Jordan Danielle Koch-Harf Anne Kuite Nijole Kupstas Barbara Lang Alix Langer Rosa Mary Lerner Beata Levine Barbara Limond Richard Limond Caron Litten Nelly Lopez Patsi Mednick Marlene Mevorah Salvatore Miraglia Karen Moody Morgan Moore

Renata Morgenstern

Carey Moulton Karen Paige Marie Pelissie

Pepper Prigal Amira Reasonz Suzanna Sanders Teresa Schoendorf Alycia Shapiro Martha St. Charles Zulia Taub

Adriana Tesone Mario Villani Deborah Vles Cleone Von Elten Fredric Walker Estelle Weinstein Bonita Whytehead Darrell Windle Jean Yzer Shelley Zabel

Joyce Zaritsky

Most Volunteer Hours in the 2019-20 Season!

TREASURER'S REPORT

NWS is a dynamic, unique and Fellow-centric educational program that prepares musicians for a challenging future. NWS is resilient, strategically honing its ability to bounce back from crises, learn from them, and achieve transformation as a result.

Never have these tenets been tested so thoroughly than in NWS's current circumstances. The COVID-19 pandemic has touched every facet of life, everywhere, and NWS is no exception. The coming year will see major changes in how NWS programs are executed and experienced by Fellows, audiences and patrons, while the organization navigates fluid government emergency orders designed to keep people safe. NWS is extraordinarily fortunate to be addressing this challenging future from a strong financial base. A clear certainty is the need to move even more programs online. We believe that our strong history of investment in technology and innovation positions us well to adapt to new delivery methods for both instruction and performance. NWS's resilience is demonstrated in its ability to quickly leverage its human, physical and financial assets to reinvent its programs for what promises to be a unique season.

Some highlights from the last season:

- Thanks to early and sustained commitments from NWS's many generous donors and strong fundraising leadership on the board and staff, confidence was high the annual fund would exceed its goal. Despite the pandemic, the FY20 annual fund closed at \$10.6 million—an all-time high and 10% higher than the previous year.
- Total giving (annual gifts plus other short- and long-term pledges) increased by 86% over FY19. In addition to their gifts for FY20, 18 individuals, foundations and corporations made new commitments for the next one to five years totaling \$13 million. Major multi-year commitments are the result of a deliberate fundraising strategy. They allow NWS to make plans with a higher degree of confidence.
- Subscribers and single-ticket buyers donated one-third of the tickets they purchased for concerts that were canceled and another third was retained for FY21. This helped mitigate the loss of revenues after the cancellation of all NWS and third-party events from March 12 to June 30.
- In February NWS made a scheduled principal payment of \$1.762 million on the New World Center construction loan, leaving a balance of \$10.37 million at June 30, 2020.
- Investments were subject to significant volatility starting in February but careful stewardship and a history of prudent decisions by the investment committee and its professional advisors resulted in a small positive return of 1.59%, net of fees, for the fiscal year. Total investments declined slightly due to approved spending for the operating and capital budgets.
- Finally, NWS was able to increase its reserve fund to \$7.7 million, the highest amount in the 27-year history of the fund. This is sufficient to cover the deductible on NWS's windstorm insurance in the event of hurricane damage, plus certain other unforeseen needs.

To prepare for the possibility of severe pandemic-related impacts on future donations, earned revenue and program activities, NWS took several important actions:

- Commencing June 1 and until further notice, certain full and part-time staff were furloughed and compensation for all remaining staff was reduced on a sliding scale. Some staff were reassigned to other critical roles to mitigate individual impacts, and NWS hopes these measures are only temporary.
- The number of annual fellowships was reduced from 87 to 77.
- A work-from-home order was imposed for the majority of staff, and a cross-departmental team began the careful process of developing procedures and protocols to ensure the health and safety of staff and others that need to do their work on-site, and for future audiences. To date and with permission from the appropriate government authorities, NWS has been able to host several small and carefully controlled events as it experiments with the best way to showcase its programs in the coming season.
- The board designated \$1 million to underwrite an upgrade and expansion of NWS's distance-learning systems and infrastructure to ensure appropriate stability and capacity for what will be a near total online experience for Fellows and audiences in FY21. This investment allows for even greater capacity to deliver online instruction in response to changes impacting our programs.
- NWS secured a new \$20 million line of credit. With a two-year term and interest at one-month LIBOR + 100 basis points, this credit facility is not intended for daily operations but will instead provide liquidity, if needed, to address pandemic and other emergencies.

For more information, you may request a copy of NWS's audited financial statements or visit our website at nws.edu/financials.

On behalf of the Board of Trustees, the administrative staff and the Fellows, I thank all our donors, patrons and other supporters for their deep generosity and commitment to this unique and vibrant institution as we collaborate to ensure the future of classical music and embrace an unpredictable future with resilience.

Treasurer and Vice Chairman of the Board of Trustees

FIVE-YEAR FINANCIAL HIGHLIGHTS*

(in thousands of dollars)

| REVENUE, GAINS AND OTHER SUPPORT | | | | | |
|--|-----------|----------|----------|----------|----------|
| Operating Activity | FY16 | FY17 | FY18 | FY19 | FY20 |
| Contributions | \$8,236 | \$14,789 | \$7,108 | \$11,618 | \$21,660 |
| Program Revenue | 1,889 | 1,638 | 1,709 | 1,982 | 1,362 |
| Special Events and Gala (net) | 1,250 | 1,470 | 2,628 | 2,029 | 1,594 |
| Business Development (Rentals) and Misc Income | 1,467 | 1,570 | 1,216 | 1,426 | 1,048 |
| Subtotal | 12,842 | 19,467 | 12,661 | 17,055 | 25,664 |
| Income and Gains on Investments | -4,075 | 10,493 | 7,671 | 5,860 | 1,957 |
| Total Revenue, Gains and Other Support | \$8,767 | \$29,960 | \$20,332 | \$22,915 | \$27,621 |
| Operating Activity | | | | | |
| Program Services | \$10,337 | \$10,838 | \$10,900 | \$10,795 | \$10,728 |
| Marketing and Fundraising | 2,965 | 2,990 | 3,187 | 3,129 | 2,988 |
| General and Administrative | 1.867 | 1,883 | 1.833 | 1,971 | 2,027 |
| Facilities Rentals | 659 | 664 | 719 | 736 | 641 |
| Subtotal | 15,828 | 16,375 | 16,639 | 16,631 | 16,384 |
| Depreciation and Non-Operating Activity | 6,137 | 5,774 | 6,049 | 6,682 | 6,167 |
| Total Expenses | \$21,965 | \$22,149 | \$22,688 | \$23,313 | \$22,551 |
| CHANGE IN NET ASSETS | -\$13,198 | \$7,811 | -\$2,356 | -\$398 | \$5,070 |

^{*} Summarized consolidated data from audited financial statements. Per GAAP requirements, contributions include new multi-year pledges secured in each fiscal year.

STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2020

ASSETS

(in thousands of dollars) \$63 Investments **Endowment Gifts** 80,816 **Investment Gains** 20,375 **Total Investments** 101,190 Accounts and Contributions Receivable 11,066 Prepaid Expenses and Deposits Property and Equipment, Net of Depreciation 144,262 \$257,347 **Total Assets**

LIABILITIES AND NET ASSETS

(in thousands of dollars)

| Total Liabilitites and Net Assets | \$2 | 57,347 |
|---------------------------------------|---------|---------|
| Total Net Assets | 7 | 239,691 |
| Net Assets With Donor Restrictions | 106,731 | |
| Net Assets Without Donor Restrictions | 132,960 | |
| Total Liabilities | | 17,656 |
| Loans and Lines of Credit | 16,300 | |
| Deferred Revenues | 562 | |
| Accounts Payable and Accrued Expenses | \$794 | |

SUSTAINABILITY STATEMENT

A STRONGER FINANCIAL PLATFORM TO GROW CORE PROGRAMS AND SUPPORT INNOVATION AND EXPERIMENTATION BECOMES MORE URGENT

As discussed in previous annual reports, NWS's endowment fund needs to grow significantly with new support. While the annual fund continues to grow in absolute terms, its share of operating revenue—as much as 61% in recent years—needs to be reduced. Raising more than half of the budget annually is a high bar to achieve year after year. Anticipated loss of support in the coming year due to the pandemic vividly illustrates the point. As highlighted in the Treasurer's Report, multi-year commitments from donors are extraordinarily important.

Operating expenses have increased an average of 1% annually for the last eight years. Opportunities for funding program expansion by redirecting existing resources are exhausted. As NWS works to shape the future of classical music, many programs can grow faster, and new programs will be developed that need to be funded. NWS certainly hopes a pandemic-induced reduction of 15% in its total operating budget for FY21 will be an aberration in the long term.

As the New World Center reaches the end of its first decade in January 2021, critical technical systems have reached their natural end of life, while annual maintenance needs continue to grow into necessary capital improvements. NWS estimates that capital investment over the next 20 years will cost at least \$30 million over and above the annual operating budget. More than 60% of this is for replacing and upgrading elements of NWS's groundbreaking video infrastructure (currently underway, and to be repeated at least once more over a 20-year period), increasing local and cloud-based storage capacity for digital assets, and next-stage distance learning and IT infrastructure. Other needs include new musical instruments and all the usual building improvements that will keep New World Center and the Fellows' housing site in excellent condition.

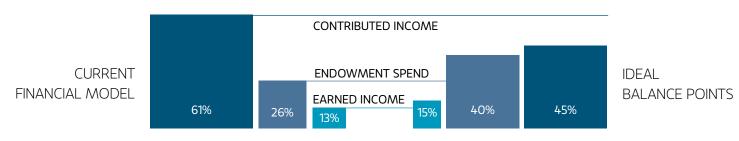
Since 2011 the endowment has generated about 25% of annual operating support. A larger endowment that supports at least 40% of the operating budget is our goal to fund the institution's future growth and programs. An increasing share of the annual budget supported by the endowment will provide a more stable base upon which to plan for these developments and ensure the innovative and experimental nature of NWS programs.

In the meantime, NWS is gradually lengthening the smoothing period in calculating the amount of annual endowment spend in order to ensure the fund's sustainability in perpetuity. The smoothing period is currently 24 quarters and may be lengthened. This will better insulate the institution from extreme market volatility, and in the long term it will produce a larger pool of assets that will generate more cumulative budget support.

Discounting, for now, the significantly reduced budget for Fiscal 2021, if the operating budget were to grow at an average annual rate of 3% the budget in 2030 could look as follows:

| Contributed income (45%) | Endowment spend (40%) | Earned income (15%) | Total budget |
|--------------------------|-----------------------|---------------------|--------------|
| \$9,900,000 | \$8,800,000 | \$3,300,000 | \$22,000,000 |
| | | | |

If the current investment pool can grow at an average annual rate of 3% after distributions to support the budget, then new paid-in gifts to the endowment will need to be at least \$60 million to bring the total endowment to just shy of \$200 million in order to support 40% of the operating budget in 2030. This is in addition to what is required to fund capital improvements.



50 nws.edu | 305.673.3331 51

WE THANK OUR DONORS

We are pleased to recognize the following donations made between July 1, 2019 and June 30, 2020.

MAESTRO'S CIRCLE DIAMOND TIER \$250,000+

Anonymous (2)
Mr. and Mrs. Adam Carlin
City of Miami Beach
The Hearst Foundations
John S. and James L. Knight Foundation
The Kovner Foundation
Miami-Dade County Department of
Cultural Affairs*

MAESTRO'S CIRCLE GOLD TIER \$100.000-\$249.999

The Micky and Madeleine Arison Family Foundation Sarah Arison and Thomas Wilhelm Art Mentor Foundation Lucerne Baptist Health Carnival Corporation & PLC* Maxine and Stuart Frankel Foundation Kleh Family Foundation, Mr. and Mrs. William Kleh Sir Michael Moritz and Ms. Harriet Hevman Helena Rubinstein Philanthropic Fund at The Miami Foundation, Bob and Dede Moss Northern Trust Bank, Mr. John Fumagalli Karen Bechtel and William Osborne Susan D. Kronick and Edward Manno Shumsky

MAESTRO'S CIRCLE SILVER TIER \$50,000-\$99,999

Anonymous Sari and Arthur Agatston AMD Family Fund Cassie Arison and Niv Alexander Louise Austin Blavatnik Family Foundation Bruce and Martha Clinton. The Clinton Family Fund Dan I. Epstein Family Foundation Frank Family Charitable Foundation, Mary and Howard S. Frank Rose Éllen Greene Mr. and Mrs. Harry M. Hersh Mr. and Mrs. William L. Morrison National Endowment for the Arts Dr. M. Lee Pearce Foundation, Inc Sol Taplin Charitable Foundation Stearns Weaver Miller Weissler Alhadeff & Sitterson, PA SunTrust now Truist | Beth and John Geraghty Ms. Dorothy A. Terrell Michael Tilson Thomas and Joshua Robison The Wege Foundation Ira and Arlenis Birns. World Fuel Services Corporation

CONDUCTOR'S CIRCLE \$25,000-\$49,999

Anonymous Arthur F. and Alice E. Adams Charitable Foundation Akerman LLP - Andrew Smuliar and Neisen Kasdin Florence and Sheldon Anderson The Batchelor Foundation. Mr and Mrs Ion Batchelor Mr. and Mrs. Richard B. Bermont Dr. Matthew Budd and Ms. Rosalind E. Gorin Mr. and Mrs. Michael Carpenter Trudy and Paul Cejas Wayne and Arlene Chaplin City National Bank Tracey Corwin Mr. and Mrs. John Dasburg Dr. and Mrs. David F. Frankel John and Jama Haley Hitachi Kokusai Flectric America, Ltd. Jackson Health System lane and Gerald Katcher Mr. Mark Kingdon and Mr. Alon Rehany The Kirk Foundation Mr. and Mrs. Enrique Lerner Alan and Diane Lieberman Marcum LLP Albert H. and Jane D. Nahmad Foundation, Inc. The Nowak Family Charitable Remainder Trust, Robert J. Nowak Merle and Michael Orlove Patricia Papper* Kristin Podack Judith Rodin and Paul Verkuil Ms. Judith Schalit State of Florida, Department of State, Division of Cultural Affairs and the Florida Council on Arts and Culture

COMPOSER'S SOCIETY \$15,000-\$24,999

The Robert and Jane Toll Foundation

Rhonda S. Zinner Foundation

University of Miami

Cornelia T. Bailey Charitable Trust Jennifer Stearns Buttrick and Matthew W. Buttrick Ernst & Young Funding Arts Network Kristi and Dean Jernigan Ana and Neisen Kasdin Akiva Gross and Ruth F. Mayer The Andrew W Mellon Foundation Mr. and Mrs. Edward J. Nicoll PricewaterhouseCoopers LLP Mario de Armas Donald and Shelley Rubin Thierry Isambert Culinary and Event Design United Data Technologies, Inc. Harry T. Wilson III Dr. and Mrs. Richard J. Wurtman



DR. JUDITH RODIN REVOLUTIONARY RESILIENCE



In response to the devastating impact of both COVID-19 and the consequences of systemic racism on the performing arts field and its audiences, NWS Trustee Dr. Judith Rodin founded the NWS Resilience Fund to help NWS address the complex challenges of our time. She seeded the Fund with a \$500,000 lead gift over several years, the first \$100,000 providing immediate support for the earliest phases of recovery.

Dr. Rodin, who has written extensively on the impact of resilience on long-term success in *The Resilience Dividend* explains, "Resilience is the capacity to bounce back from crises more quickly and effectively, to learn from them, and to transform as a result. Today, more than ever, our important institutions must develop and use this capacity to flourish in the face of the significant crises we are experiencing. This investment is intended to enable the New World Symphony to do just that by responding nimbly to these challenges with vision and creativity and using their extraordinary capacity for innovation in new ways."

Dr. Rodin hopes that the establishment of the Fund will inspire others, both individual and institutional, to join her in investing in this concept, ultimately providing a robust stream of resilience capital that will enable NWS to be agile and adaptive, seizing on opportunities that will ensure a strong and secure future.

AMANDA AND JORGE MEJIA FOR LOVE OF MUSIC AND MIAMI

For nearly ten years, people have come to the New World Center to be inspired, moved and to connect with culture and community. For Amanda and Jorge Mejia, it is where their love of music, Miami and each other has blossomed.

NWS even helped Jorge, a decades-long Miamian, woo Amanda to leave New York for South Florida. "NWS is what changed my mind about Miami," said Amanda. "I found like-minded people who were interested in the same things I was; NWS was the first place for me to feel like Miami could be my home." Together they are helping shape and support Miami's cultural landscape—a forward-thinking view that took root in the New World Center's own Rooftop Garden, where Jorge proposed.

For Jorge—a composer, pianist and Steinway Artist, author, Latin Grammy Award nominee, and President and CEO of Sony/ATV Music Publishing Latin America and U.S. Latin—NWS has always been a part of his periphery while growing up in Miami, surrounded by music. He and Amanda—a women's rights advocate and Chief Financial Officer and Senior Director

at the AHA Foundation—support the causes that are near and dear to their hearts, including education. "Music education is one of the key areas of education – period," said Jorge. "It's a necessity for a better world. We see NWS as the embodiment of what Miami is and can be, and by extension what we would like other places to be."

Photo by Laura Coppelman



CONCERTMASTER'S CIRCLE \$5,000-\$14,999

Anonymous The Aaron Copland Fund for Music Mr. and Mrs. Ernest Bachrach Banco Santander Central Hispano Int'l Teresa I. Blanca, Blanca Commercial Real Estate, Inc. Mr. Adam Boalt Mr. and Mrs. Ernest Bogen Mr Robert R Brinker and Ms. Nancy S. Fleischman Stephen Brint and Mark Brown Mr and Mrs William Broeder The Shepard Broad Foundation The Charles N. And Eleanor Knight Leigh Foundation Chartwell Investment Partners Adrianne and Jerry L. Coher Phillip Lloyd Coleman°, Coleman Family Trust The Cowles Charitable Trust Mr. Douglas S. Cramer and Mr Hubert S Rush lim and lean Crystal Mr. George Dandrige and Mr. Marcos Tychbrochie Mr. Jeffrey W. Davis and Mr. Michael T. Miller Deloitte & Touche Mr. and Mrs. John Despres Dominguez De Haro Art Gallery, Four Seasons Hotel Miami Dr. and Mrs. Gilbert Drozdow Mr. and Mrs. Gregory C. Ferrero Mrs. Anne Flippin FOR-A Corporation Of America

Mr. Marvin Ross Friedman and Ms. Adrienne bon Haes Barbara and Richard Furman Mr. and Mrs. Emile Geisenheimer Dr. and Mrs. Philip H. Glogover Mr Steven Gombinski and Ms Yvette Costas Peter Gottsegen Graystone Consulting | Morgan Stanley Saul and Jane Gross Ann and Graham Gund Danet Linares and Matt Haggman Mrs. Joan W. Harris Diane Star Heller° Mr. and Ms. Christopher Hoehn-Saric Mr. and Mrs. Larry J. Hoffman Dr. Bruce Horten and Aaron Lieber Judith and Richard Jacobs Ms Sandra laffe Mr. and Mrs. Lawrence Kamin Dr and Hon Herbert Kean Kelson Foundation Maura and Richard Kobusch Richard Koenigsberg Mr. Joel D. Krauss and Ms. Sophia Sieczkowski Mr. and Mrs. Larry Kuppin League of American Orchestras Mr and Mrs Richard LeFrak Alfred A. Lewis Dr. Frayda Lindemann Dr and Mrs Richard F Litt Mrs. Beth P. Lotspeich Loud Hound Foundation Theresa and Richard Lubman Joy and Fred Malakoff Ms. Ruth A. Marshall and Ms. Patricia Houtz Marymor Family Fund

Mr. and Mrs. Jay Massirman Mr. and Mrs. David Melin Dr. Gordon Miller and Ms. Vicki Hirsch Mr. and Mrs. Donald Morrison Mr. lack Nieman and Mr. Rick Rede David and Melanie Niemiec Omega Healthcare Investors Mr. and Mrs. Stephen Owens Linda and David Paresky Mr. David R. Parker and Mrs. Marian E. Davis Steven Perles Ms. Carolina Piña PNC Bank Dorothy and Aaron Podhurst and Podhurst Orseck P.A. Thomas C. Ragan, in memory of James K. Brehm Mr Kenneth A Rivkin and Ms. Deborah Slott Dr. Stephen Roper and Dr. Nirupa Chaudhari Mr. and Mrs. John Rutherfurd Marvin Sackner The Samuel Freeman Charitable Trust Mr. and Mrs. Charles Sands Yesica Schaaf PKS & OIS Janet Shein Lois Siegel Carol and Irv Smokler Sara Solomon Mr. and Mrs. William Strong Mr. and Mrs. Stephen M. Sullivan Richard Tager Mr And Mrs Bruce Taub Telemundo Trio Foundation of St. Louis

Thomas van Straaten and Nadine Asin

Verity Partners, Inc. Wells Fargo Willis Towers Watson Augusta I. Zimmerman

CONCERTO SOCIETY \$2,500-\$4,999

Adelson Galleries Toby Lerner Ansin Ms. Georgette Ballance Bank of America Helene Berger* Dr. and Mrs. Wil Blechman Mr. and Mrs. James Bodnar Conagra Foods, Inc. Joan Glade de Pontet Dr. and Dr. Ranjan Duara Mr. Bill Durham Dr. Alfred and Susan Feingold Paula and Michael Finkle Mr. and Mrs. Robert J. Friezo Barbara and Steven Galer Sue Garcia Arlyn and Edward Gardner Pamela Garrison Peter A. Gorski, MD, MPA Greater Miami Convention and Visitors Bureau Ms. Monique Halberstein Ms. Francinelee Hand and Mr. David Siegel Benjamin E. Hein Mr. and Mrs. Robert Hertzberg Mr. Scott Hodes and Mrs Maria Bechily Hodes Mr. Ohad lehassi

YESICA SCHAAF

RUNNING CLUB TO CULTURE CLUB

The first time Yesica Schaaf entered the New World Center, she had just completed a weekly 5K run with the South Beach Run Club. As she and the other runners stretched in SoundScape Park, NWS President Howard Herring greeted the runners and invited them to enjoy a concert. "I was so impressed by the invitation to a group of sweaty runners to come inside a concert hall," said Yesica. "NWS felt like a place that put community and music first. I have always had a passion for music – growing up playing the viola in my school and community orchestras through college. The evening when my passion for exercise and orchestral music collided was meant to be!"

Yesica soon joined Friends of NWS, where she found a group of like-minded professionals who love to mix fun with music, philanthropy and friendship. She now serves on its Executive Committee. "Since becoming a Friends member in 2013, I have learned that NWS is truly one of the most unique organizations in Miami, combining community and music with unique experiences, from Late Night at NWS, gatherings after the Holiday Concert, galas and a trip to Medellín to witness NWS's musician exchange program

Richard and Margaret Brodsky

Jane L. and Andrew Dolkart Fund at

Iva Kosovic Duvin and Louis Duvin

Dr. Jack and Ilana Burstiner

The Miami Foundation

Mr. and Mrs. Chuck Edelstein

Stanley and Gala Cohen

Mr. Stuart Eichner

Enlighten Digital, LLC

Mrs. Sondra Epstein

Diane Camber

with the Iberacademy." "A few years ago, I made it a financial goal to increase my gift to NWS to give back to the community and organization. As my career has grown, I've been able to meet that goal to give back monetarily to an organization that has added a lot of value to my life."

Jacqueline Kott David Kudish Mr Jose Lamela Ir Langer Holdings Corp., Lynne and Roger Langer, Sr. Dr. and Mrs. Richard Levitt Lincoln Drexel Building Mr. Rene H. Males Mr. Mark Mandel Martin Z. Margulies Jorge and Amanda Mejia Miami Beach Convention Center Hotel l Terra Morrison, Brown, Argiz, & Farra, LLC **Nelson Family Foundation** Mr. David Onan Ms. Christa Paul David J. Phillips and Denis J. Jacobs Publix Super Markets Charities Agnes Rein Victoria Rogers Carmen and Donna Romeo Mrs. Hazel Rosen Alvin Schechter and Janine Gordon Dr and Mrs Robert D Schwimme Mr. and Mrs. Norman Shabel David and Holly Siegel Ms. Marilyn Singer Nancy and Edward^o Stavis Ms. Roselvne Swig Total Wine & More Teresa Galang-Viñas and Joaquín Viñas Mr. and Mrs. Stephen R. Volk Renata and Keith Ward Dr. and Mrs. Peter Weissman

PATRONS OF NWS \$1,000-\$2,499

Mr. and Mrs. Adam Wolman

Anonymous (6) Drs. Mercedes and Edward Ajhar The Amphion Foundation, Inc. Mr. Richard D. Banziger Mr. and Mrs. Michael Berke Dee Dee & Richard K. Berkowitz Mr and Mrs Pedro Bermann Linda Binder Mr. Hal Birchfield Mr. and Mrs. Bernard Blum Mr. and Mrs. Georges Bourgoignie

Jeanne and Joseph Farcus* Mr. and Mrs. Stephen Ferriss Eugene Finkin and Linda Witham Finkin Mr. and Mrs. John R. Frank Richard French and Jacqueline Greenberg Ms. Laura Frohman Lenore Gavnor* Stuart and Micki Gilbert Dr. and Mrs. Larry Gilderman Robert Govaerts and Chantal Voorbraak Stanley Greenstein Mr. and Mrs. Alfredo Gutierrez Mr. and Mrs. Calvin Harris Mrs. Lvdia Harrison Mr. Thomas Hawkins Mr. and Mrs. Lewis Heafitz Thomas M. Henderson Mr. and Mrs. Didier Hirsch Naomi and Burton Honig Mr. and Mrs. Richard Horvitz Mr. Sigrid Huth Ms. Carin Kahgan Mr. Jeffrey Kofman Mr. and Mrs. Edward E. Kopelman Mr. and Mrs. Paul Korchin Wendy G. Lapidus Dr. Maurice H. Laszlo Albert Lepage Winston T. Lett. Esg. Daniel R. Lewis Mrs. Rosalyn Lichtman Renée and David Lieberman Mr. and Mrs. Norman H. Lipoff Monica Lopez Dr. and Mrs. Alberto Luchtan Barbara and Chris Lunding Mr. and Mrs. Peter Luria Moses Maimonides Fund of The Erie Community Foundation Sylvia Meeker

Marla and Michael Melamud

The Miami Foundation Mr. and Mrs. Don Michelson Mr and Mrs olim Mooney Ms. Dale Moses Dr. and Mrs. Samuel Mowerman Marnie and Larry Paikin Tom Pitmon and Debra Newell-Pitmon Mr. and Mrs. Eugene Posman Bill and Melissa Quesenberry The Ress Family Foundation Esta and Lewis Ress Dr. and Mrs. Paul Richman Stephen Richman Mrs Ruth Rosenwasser Mr and Mrs Rodolfo A Ruiz Mr. and Mrs. Craig & Murrell Salner Sydney and David Schaecter Susan and Sheldon Schneider Martin Segal Anica and David Shpilberg Stephen Stansell Dolores Stern Mrs. Barbara Tejada Dr. Takeko Toyama Judith Rood Traum and Sydney Traum Dr. and Mrs. Michael B. Trone Annsheila Turkel Suzanne and Neil Useden David Waterbor Uthe Mr. Michael Valerio Mr. Brenton Verploeg Nora and Ted Weinreich Mr.° and Mrs. Sherwood M. Weiser* Mr. Paul S. Woehrle Alene Workman Dr. and Mrs. Stanley Worton Allan Yudacufski

FANFARE \$500-\$999

Anonymous (2) Daniel Alvarez and Holly Henningson Norman and Alison Axelrod Mr. Rafael Baldwin Mr. and Ms. Timothy Bannon Nancy and Peter Berkley Samuel and Allyn Berkowitz Mr. and Mrs. Louis Bernstein Tom and Iody Block Mr. and Mrs. Irving Bolotin

Ionathan I. Cohen Mr and Mrs Terence Connor Mr. and Mrs. Gerhard Dahl Mr. Alan M. Dershowitz, Esq. and Ms. Carolyn Cohen Mr. Lawrence C. Epstein Lea and Gil Epstein Rey Figueroa and Jessica Shults-Figueroa Mrs. Doree Fromberg Ms. Annette Glogover Dr. and Dr. Paul A. Gluck Mr. and Mrs. Michael Goldstein Mr. Benoit Guyamier Mr. and Mrs. Juan Diego Henao Mr. and Mrs. Eleazer Hirmes Iberia Bank Dr. and Mrs. Stanley Jacobs Mrs. Florencia Jimenez-Marcos and Mr. Xavier Gonzalez-Sanfeliu Dr. and Dr. Tamas Kallos Mr. and Mrs. John Karlton Mr. and Mrs. Ronald Kogos Mr. Keith Kohler Mrs. and Mr. Michael Laas Mr. Leonardo Lanaro and Mr. Thierry Adam Flie and Burt Landy Ann and William Lieft Lincoln Road LLC SRA/Lincoln Theatre, Inc. Jose Lutzky and Elizabeth Camargo Dr. and Mrs. Barry Meiselman Mr. Scott E. Modlin Esq. Mr. and Mrs. Peter Mosheim Mr. Scott Owens Ms. Jessica Wade Pfeffer Ms Paula Romero Wendy Reiss Rothfield Mr Al Schwarz Marian Siegel Jacqueline Simkin Vicki and Bob Simons Ms. Valerie Sitler Shirley Spear The Suzi Salowe Family Trust Synaesthetic Productions Inc Mr. and Mrs. Doug Wartzok Dr. Bruce H. Wolf and Ms. Louise Ross

Mr. and Mrs. Costin Bontas

FANFARE \$250-\$499

Sylvia G. Gordon

Mr. Todd Gordon and Ms. Susan Feder

Anonymous (3) Dr. Christopher Abissi and Dr. Gail Comer Mr. Porter Anderson Ms. Sara Arbel Mrs. Evelyn K. Axler Mr. Bruce Backman Mr. Alan Behmoiras Mr. Robert Bickers Barbara and Alan Bisno Barry Boren and Caryn Tanis Boren Dr and Mrs Walter G Bradley Mr. loev W. Brutus Sarah Campbell Smith, Esq. Akerman LLP Mr. and Mrs. Louis Cohen Maureen and George Collins Mr. Rhett Del Campo Ms. Bonnie Dockter Ms. Patricia Elias Rebecca Feigen Dr. Ioel E. Fishman Dr. and Mrs. Garv M. Flax Mrs. Julisa Fusté and Dr. Casey Fusté Marget Gelin Nancy and Ron Gelles Bob Goldberg and Dodie Weinstein Mr. Joseph Goldstein

Ms. Michelle Kucharczyk Ms. Ivonette Leite Mr. Frederic Levine Matthew Levy Mr. Vincent J. Lombardi III Mr. Arthur Anton A. Lorch Ms. Katrina Millard Richard Milstein and Eric Hankin Mr. Richard L. Morris Ir. Ms. lean Morton Ms. Avis L. Neiman Ms Maureen O'Brien Dr. and Mrs. L.K. Page Mr. and Mrs. Andrew Parsons Mr. Ruso Perkins Mr. Aaron Pludwinski Mr. Thomas J. Porto and Mr. Eugene P. Walton Mr. Anthony Prisk Mr. Henry Raattama Jr. Mr. Joe Reid and Ms. Judy Loft Mr. Raul Rodriguez Ms Estela Romand Mr. and Mrs. Trevor Ronderos Douglas Rosenthal Ms. Jeanne Rosner

David and Linda Grunebaum

Mr. and Mrs. Arturo Hendel

Dr. and Mrs. Fred N. Herman

Mr. and Mrs. Brian E. Keelev

Ms. Liana Salinas Dr. Virigina Salus Oliver Salza Dr. and Mrs. Bernard Horowitz Ms. Ana Santos Moc and Maria Hunt Escobedo Mr and Mrs Robert F Schloss Mr. and Mrs. Marvin Schwartzbard Scorpio Properties, LLC Mr. Peter Segall Ann Kathrin Seif Ms. Ann P. Shivers Ms. Rebecca Shuiman Mr. and Mrs. Paul Singerman Mr. and Ms. Anthony Smolen Clara Sredni Ms. Miriam Steinberg Henry and Suzanne Stolar Ms. Margaret Stookey Mr. Gary Stuart, Esq. Ms. Lillian Tamayo Dr. Markus Thiel Ms. Patricia Tuttle Ms. Jane Upton Mr. and Ms. Stanley Wakshlag Ms. Katherine Wald Mr. David Waldman Mr. Lee Walter Mr. Robert Warren Ms. lennifer Weinberg Mr and Mrs Farl I Wiener Denise Ledee and Gary Winston Mr. Stuart Wolf Mr. and Mrs. Allan Yarkin

\$100-\$249 Ms. Paige Abadi Mr. Robert Adams Janinne and Neil Alter AmazonSmile Foundation Dr. and Mrs. Robert Apfel Mr. William Aubrey JoAnne and Michael A. Bander Family Fund at The Miami Foundation Dr. and Mrs. Earl Barron Mr and Mrs Fric S Benedict Mr Marc Berenfeld Mr. and Mrs. Richard S. Blattner Mr. Thomas Block Ms. Judith Bluth Ms. Brenda Boleyn and Ms. Susan Kadar Ms. Beth Boleyn Katherine Bormani Mr. Miguel Borroto Mr. and Dr. Jean Claude Boutrouille Ms. Linda Brickman Ms. Harriet Brookman Ms. Norma Broude and Mrs. Mary Garrard Mr. and Mrs. Richard Browne Mr and Mrs David Bruggen Ms. Laura Calzolari Mr. Alfred L. Carrada

Mr. Luigi Cattaneo and Ms. Olga Solovey

COMMUNITY ARTISTRY

THE HEARST FOUNDATIONS **SUPPORT WHEN CRISIS STRIKES**

At the outbreak of the COVID-19 crisis, The Hearst Foundations announced over \$50 million in special grants for American nonprofits impacted by the pandemic. In mid-April NWS received \$250,000 of this emergency-response fund.

The Hearst Foundations are national philanthropic resources for organizations and institutions working in the fields of Education, Health, Culture and Social Service. Its goal is to ensure that people of all backgrounds have the opportunity to build healthy, productive and inspiring lives. The charitable goals of the Foundations reflect the philanthropic interests of William Randolph Hearst.

Ligia Cravo, Senior Program Officer for the Hearst Foundations, notes that "after enjoying an especially rewarding partnership with NWS over the years, it was enormously gratifying to provide relief funds at such an urgent and unprecedented moment."



The Hearst Foundations support well-established nonprofit organizations that address significant issues within their major areas of interests. NWS and its mission to prepare graduates of music programs for leadership roles in orchestras and ensembles around the world represents two of the Hearst Foundations' bedrock interests:

Culture: The Hearst Foundations fund cultural institutions that offer meaningful programs in the arts and sciences, prioritizing those which enable engagement by young people and create a lasting and measurable impact. The Foundations also fund select programs nurturing and developing artistic talent.

Education: The Hearst Foundations fund educational institutions demonstrating uncommon success in preparing students to thrive in a global society. The Foundations' focus is largely on higher education, but they also fund innovative models of early childhood and K-12 education, as well as professional development.

Mr John Charles Judith Chestler, Chestler Family Fund Mr and Mrs Robert Chod Citrix Your Cause, LLC Ms. Stephanie Clark Mr. David Cole and Mr. Dan Topp Mrs. Barbara Connor Mr. William Cranshaw Mr. and Mrs. Edward J. Crawford III Mr. and Mrs. Thomas M. Cushing Ms. Maureen Daffner Mr. George Dalsheimer Ms Carolyn De Torres Mr. and Mrs. Alfred Defago Ms. Monica B. Don Ms. Sarah Doss Mr. and Mrs. Michael Dribin Esq. Ms. Kathleen Drohan Dr. Paul Drucker Mrs. Phyllis D. Ehrlich Barbara Eisenberg Ms. Jodi Engelberg Mr.° and Mrs. Walter Englebrecht Dr. and Mrs. Joseph Falvey Mr Clement Fatovic and Mrs Rebecca Mandelman Dr. and Mrs. Wallace Feldman Ms. Olga Figueras Mr. and Mrs. Bruce Fischler Susan and Paul Fletcher Ms. Marlene Fox Merle B. Frank and Martin G. Rothman Mr. Lloyd A. Freeman Mr. Ross Fried Ms. Peggy Gaines Mrs. Kathleen Gardner Rabbi and Mrs. Myron Geller Mr and Mrs. Martin I. Genauer Dr. and Mrs. Samuel Gershon Ms Ruth Gessner Mr. Joseph Giovanniello Ms. Pauline A. Goldsmith Mr. Adam Grand Mr. David Gray and Ms. Elisa Lau Ms. Laura Green Mr. Jeffrey A. Greene Ms. Lynne Grusby Mr. Allan Hall and Ms. Lori Gold Mr. and Mrs. George Halliwell Mr. John Hanson Dr and Ms Daniel G Harwitz M D Ms. Robin Haseltine Mr. James P. Hausken Mrs. Tiffany Heckler Ms. Patricia Heinz Dr. Michael Hughes and Ms. Judith Taylor Mr. and Mrs. Marc A. Hurwitz Ms. Delphine Jacque Mr Jack Johnson Mr. and Mrs. Clive Kabatznik Ms. Chervl E. Kaufman Mr. and Ms. Richard Kimball lim Kirwan Craig P. Knox Mr. Thomas Krasner Dr. Ulrich Lachler and

Mrs. Nancy Gillespie

Mr. Scott Leaf

Ms. Betsy Lee

Dr. Ioni Leterman

Michael Linville

Mr. Ron Magers

Mr. Lloyd Mandell

Dr. and Mrs. lav Levine

Mr. Gregory Lindeblom

Mrs. Harriet Lonschein

Mr. Anthony Manganaro

Mr. Laureano Martinez

Ms lanet R McAliley Mrs. Susan S. Miller

Mr. Alvin Mintz

Mr. John Viera Ms. Nicole Morales Ms. Patricia Morillo Mr. and Mrs. Larry Mullen

Helen and Samuel Marcoschamer Mr. and Mrs. Arnold Markoe

Ms. Elizabeth Montealegre and

Ms. Dorothy Lewis Dr. and Mrs. Warren Lieberman

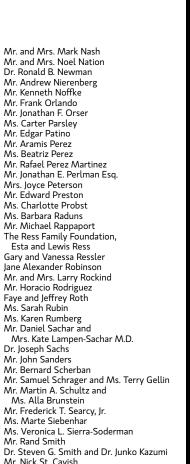
Mr. and Mrs. Eugene Lakin

Mr. Richard J. Lampen Esq.

* Generous donors who have supported the New World Symphony since its founding

° In memory

If we have inadvertently omitted or misspelled your name, please contact Emily Greene at emily.greene@nws.edu or 305.428.6787.



Mr and Mrs Mark Nash

Mr and Mrs Noel Nation Dr Ronald B Newman

Mr. Andrew Nierenberg

Mr. Kenneth Noffke

Mr. Jonathan F. Orser

Ms. Carter Parsley

Mr. Edgar Patino

Mr. Aramis Perez

Ms. Beatriz Perez

Mrs. lovce Peterson

Mr. Edward Preston Ms. Charlotte Probst

Ms. Barbara Raduns

Mr. Michael Rappaport

Esta and Lewis Ress

Gary and Vanessa Ressler

Jane Alexander Robinson

Fave and leffrey Roth

Ms. Karen Rumberg

Mr. Daniel Sachar and

Mr. Bernard Scherban

Ms. Alla Brunstein

Ms. Marte Siebenhar

Mr. Nick St. Cavish

Mr. Jasper Tilmann

Mr H Allan Tucker

Ms. Laura Unger

Mr. John Voaden

Mr. Ierome Trautschold

Ms. Margaret Wargelin

Mr. and Mrs. Daniel Weiss

Mr. and Mrs. David Welton

Dr. and Dr. Joseph Willner

Mr. and Mrs. Solomon M. Weiss

Mr. and Mrs. Edwin Winterfeldt

Mr. Ricardo Warman

Mr. Roberto Warman

Mr. Ronald Webb

Mr Darrell Windle

Mr. Larry Zemanek

Ms. Jane Torres

Ms. Maria G. Stampino

Dr. and Mrs. Norman Stokes

Dr. and Mrs. Richard Thurer

Mr. and Mrs. William Tschumy

Norma Jean Ober and Robert Stone

Mr. Rand Smith

Dorothy Stein

Mr. Martin A. Schultz and

Mr. Frederick T. Searcy, Ir.

Ms Sarah Rubin

Dr. Joseph Sachs

Mr. John Sanders

Mr. and Mrs. Larry Rockind Mr. Horacio Rodriguez

Mrs. Kate Lampen-Sachar M.D.

The Ress Family Foundation,

Mr. Rafael Perez Martinez

Mr. Ionathan E. Perlman Esq.

Mr. Frank Orlando

Photo courtesy of Sebastian Spreng

WALTER ENGLEBRECHT **ALUMNI HONOR A SPECIAL FRIEND**

When coming to an NWS event, Walter and Maria Englebrecht loved to connect equally with the music and the Fellows on stage. In 2012 Walter struck up a post-concert conversation with NWS cello alumna Rosanna Butterfield. It ended with an invitation to dinner that started a tradition of large family meals at the Englebrecht home with Walter playing host and chef. Over the years, the Englebrechts hosted over 100 Fellows in their home. Family friend Sebastian Spreng said, "Walter loved music and food with the same intensity. And he loved NWS and the Fellows; he felt an obligation to feed them like a father, to make them feel at home in Miami and he did."

When Walter passed away in 2018, the Fellows and alumni he and Maria hosted at their table for so many years made donations in his honor for a commemorative seat plaque at the New World Center Performance Hall. The inscription was unveiled to Maria at the Pre-Season Concert in September

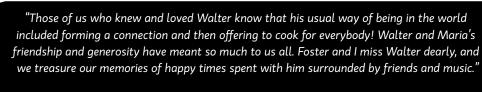
Donors include the following NWS alumni: Joseph Brown, Rosanna Butterfield, Alexa Ciciretti, Maya Cohon, Lauren Densinger, Caroline Gilbert, Hilary Glen, Kevin Haseltine, Ran Kampel, Stephen Kehner, Alexander Lee, Sean Maree, Jane Mitchell, Sarah Peters, Joseph Peterson, Christian Reif and Foster Wang.

"Parties at Walter and Maria Englebrecht's were an oasis—a true 'home away from home." Walter cherished the time he spent amongst his young, musical friends and told me once that spending time with us was the joy of his life. It was important to me to have a chair dedicated in his honor to forever signify his incredible support for us as Fellows, not just in the music hall, but as people outside of our musical careers."

- Lauren Densinger, violin

"The sense of community and social dining is what made dinners at Walter and Maria's home so special. His dinners were a great opportunity to get to know Fellows from other sections that we may have not had the chance to know as well. NWS commemorating a plague in his memory was so important to all of the Fellows because of how supportive Walter and Maria were for the orchestra members and how he welcomed us into his family."

— Joseph Peterson, trombone



- Rosanna Butterfield, cello





56 nws.edu | 305.673.3331 nws.edu | 305.673.3331 57











FRIENDS OF NWS



In the 2019-20 season Friends of NWS hosted six of its 10 planned events and concerts before closing during the COVID-19 pandemic. These events exposed its members to a broad range of programming both on and off the stage. Some of the highlights included:

CASINO REAL

Friends of NWS kicked off the season at the New World Center with casino games sponsored by former Friends of NWS President Chad Turner, LPL Financial, and Vicky's Bakery. Light bites and libations were provided by Thierry Isambert Culinary & Event Design and Keel Vodka. Guests had the opportunity to win prizes, such as Friends of the NWS gala tickets, a Salvador Dalí lithograph, a two-night stay at the Epic Hotel, an ostrich shrug by Madame Helene and more.

VIP LATE NIGHT AT NEW WORLD SYMPHONY

Friends of NWS enjoyed a VIP Costume Party in the New World Center's Rootfop Garden ahead of NWS's Late Night event Skull & Bones. Guests enjoyed specialty cocktails from Keel Vodka and appetizers by Thierry Isambert Culinary & Event Design. After the concert, Friends joined other ticketholders at the official after-party at the National Hotel, which was decorated for Día de los Muertos.

HOLIDAY TOY DRIVE

Friends of NWS celebrated the holiday season with a toy drive benefitting patients at Nicklaus Children's Hospital.

2019-20 BOARD

Juan Diego Henao, President Jennifer Weinberg, Vice President

Membership Committee

Aramis L. Perez Persia Shokoohi

Marketing Committee

Daniel Alvarez Aaron Karger

Events Committee

Alberto Calabro Estela Romand

Corporate Committee

Joey Brutus Oliver Salza

EXECUTIVE COMMITTEE

Rosanna Bermejo Rhett M. Del Campo Matthew Levy

Ohad Jehassi

Florencia Jimenez-Marcos

Erica Knowles

Helene Mouty Clement De Aragon

Carolina Piña

Aaron Pludwinski Yesica Schaaf

Ann Kathrin Seif

Gary Stuart

Chad Turner

Katherine Wald







FELLOW, ALUMNI AND STAFF PROFILES

MARCELINA SUCHOCKA AND CHLOE TULA BENEFIT CONCERT FOR THE BAHAMAS

On September 15 NWS Fellows took to Lincoln Road for a two-hour benefit concert for Miami's neighbors in the Bahamas, whose lives were completely upended by Hurricane Dorian. Spearheaded by Percussion Fellow Marcelina Suchocka and Harp Fellow Chloe Tula in partnership with the National Association of the Bahamas—a South Florida-based non-profit organization affiliated with the Bahamian consulate—and the Tourism Office of the Bahamas, the musical marathon raised over \$500.



BLAKE-ANTHONY JOHNSON FELLOW TO CEO IN 365 DAYS

In June NWS cello alumnus Blake-Anthony Johnson became the Chief Executive Officer of the Chicago Sinfonietta, whose mission is to champion diversity, equity and inclusion by creating community through bold symphonic experiences. Blake-Anthony completed his NWS fellowship in May 2019 and moved to Kentucky to serve as the Louisville Orchestra's Director of Learning and Community before assuming his new role in Chicago.



"Blake-Anthony's musical journey, from accomplished professional cellist to orchestra administrator, his understanding of both the performance and business sides of an orchestra, and his love for the art, ideally position him to guide this one-of-a-kind ensemble into the next chapter of its history,"

— Mei-Ann Chen, Chicago Sinconietta Music Director

READ MORE

60 nws.edu | 305.673.3331 61











IBERACADEMY + NWS A UNIQUE GLOBAL COLLABORATION

Since the 2011-12 season, NWS has enjoyed a unique collaboration with the Iberacademy in Medellin, Colombia. During the 2019-20 season, NWS sent two groups of Fellows to Colombia to offer instrumental coaching, private lessons, master classes and side-by-side performances with the young musicians of Iberacademy. In October 2019, five Iberacademy musicians traveled to the New World Center in Miami Beach for lessons and a performance led by MTT. The season's remaining three residencies were canceled due to the COVID-19 pandemic, but that did not stop the Fellows, who connected with their Latin American colleagues for 130 hours of free virtual lessons.



"NWS continues to be a great inspiration to our organization, both for our students and for those of us who work with them daily."

 Iberacademy Founder and Artistic Director Alejandro Posada and Co-Founder and Executive Director Maria Helena Tamayo-Tobón





ALUMNI ADVISORY COMMITTEE

10 VOICES RETURN TO STEER CHANGE

This season NWS announced its first ever Alumni Advisory Committee. The 10-person group consists of alumni of varying ages, instruments, geographic locations, ethnicities and career paths. Its goals are to celebrate the stories of NWS alumni; create and design initiatives involving the alumni, with input from the membership; and encourage alumni engagement with the New World Center, the current Fellows and each other. The committee is chaired by alumna Katherine Bormann, a violinist with the Cleveland Orchestra who also serves as a trustee on NWS's Board. "From my perspective it has been a true pleasure to see the creativity and devotion to NWS from this intelligent and diverse group of alums," said Katherine. "The many NWS alumni spread across this country and the world are contributing to their respective communities in meaningful ways. The connection between current Fellows and NWS alumni is important because it offers an opportunity to share perspectives, experiences, innovation and insight among the current and future leaders of classical music."

THE COMMITTEE'S OTHER MEMBERS INCLUDE:

- Kristen Bruya, Principal Bass at Minnesota Orchestra (NWS 2000-04)
- Gary Ginstling, Chief Executive Officer, National Symphony (NWS 1992-96)
- Billy Hunter, Principal Trumpet, Metropolitan Opera Orchestra (NWS 2000-03)
- Gregory Miller, Horn Professor, University of Maryland and Lynn University (NWS 1991-94)
- Nicholas Platoff, Associate Principal Trombone, San Francisco Symphony (NWS 2014-16)
- Christian Reif, Former Resident Conductor, San Francisco Symphony (NWS 2014-16)
- Alberto Suarez, Principal Horn, Kansas City Symphony (NWS 2002-06)
- Ebonee Thomas, Second Flute, Dallas Opera (NWS 2004-08)
- Katie Wyatt, Executive Director, El Sistema USA (NWS 2004-06)

62 nws.edu | 305.673.3331 nws.edu | 305.673.3331









NWS STAFF CHOSEN FOR NATIONAL LEADERSHIP PROGRAMS STEWARDS OF CLASSICAL MUSIC'S FUTURE

This season, four NWS staff members were selected to participate in competitive leadership programs across the nation.

Beth Boleyn—NWS's Assistant Vice President and Board Liaison—was chosen as one of seven awardees of the Miami Leaders program. Through a grant from The Miami Foundation, Beth will participate in the Developing Leaders Program for Nonprofit Professionals through Columbia Business School. The program was delayed due to COVID-19.

JT Kane—NWS's Dean of Visiting Faculty and Orchestra Manager—was one of only 12 orchestra professionals nationwide selected for the League of American Orchestras' Emerging Leaders Program, the field's prime source for identifying and cultivating the leadership potential of talented orchestra professionals.

Yvette Loynaz—NWS's Director of Individual Giving—and Elyse Marrero—Director of Musician Advancement—are two of nine arts leaders chosen for the Sphinx Organization's second LEAD cohort. Standing for Leaders in Excellence, Arts and Diversity, the Sphinx LEAD program is a two-year professional empowerment program designed to evolve the landscape of arts leadership. Joining them in this second cohort is also NWS alumnus Blake-Anthony Johnson.

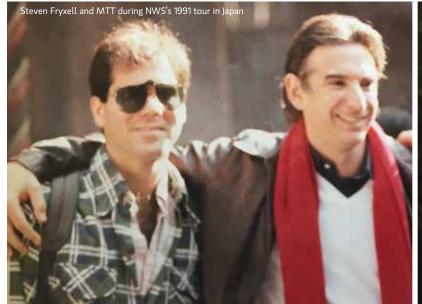




NWS'S FIRST GRANDCHILD FELLOW FATHER AND SON HIGHLIGHT NWS'S 32-YEAR LEGACY

In the 2019-20 season, NWS welcomed the first child of an alumni to its fellowship ranks—its first "grandchild" Fellow. Benjamin Fryxell, as a young cellist from Cincinnati, grew up hearing stories about NWS from dad Steven, who was a Viola Fellow from 1990-92. Father and son were able to share the NWS stage at this season's annual Gala, where Steven was one of 12 alumni invited for the performance.









STAFF

EXECUTIVE

Howard Herring* President and

Chief Executive Officer

Beth Boleyn*

Assistant Vice President and Board Liaison

Ashley Skinner

Senior Vice President for Institutional Culture and Inclusion

NWS MEDIA

John Kieser

Executive Producer of NWS Media

Charlotte Schou

Line Producer and

Director of Business Development

MUSICIAN ADVANCEMENT

Cassidy Fitzpatrick Carlson

Senior Vice President for Musician Advancement and Dean

Thomas Hadley*

Dean of Admissions, Alumni and Fellow Services

Terell Johnson

Interim Director of Community Engagement and Director of **Business Development**

JT Kane

Dean of Visiting Faculty and Orchestra Manager

Michael Linville**

Dean of Chamber Music and Fellow Development

Elyse Marrero

Director of Musician Advancement

Heather Osowiecki

Manager of Visiting Faculty and Assistant to the Deans

Brian Sayre*

Associate Orchestra Manager

Justin Trieger*

Director of New Media and Distance Education

ARTISTIC **PROGRAMS**

Martin Sher

Senior Vice President for Artistic Planning and Programs

Ana María Estévez

Artist Services Manager and Assistant to the Artistic Director

William C. Hunt

Production Coordinator

Elmo Lanclos

Production Technician

Martha Levine*** Director, Music Library

Michael Lowney

Videographer

Michael Matamoros

Videographer

Michael McEvoy Production Technician

Alan Miller

Production Technician

Jason Miller Production Technician

Bryan Rider

Assistant Director of Video Production

Clyde Scott*

Director of Video Production/Resident Projection Designer

Dan Slentz

Chief Video Engineer

Cory Sprinkles

Production Technician

Daniel Thompson **Technical Director**

Roberto Toledo

Director of Audio Services

Dean Tomlinson**

Assistant Technical Director

Shaun Wright Senior Videographer

Adam Zeichner**

Vice President, Program Operations

INSTITUTIONAL **ADVANCEMENT**

Maureen M. O'Brien

Senior Vice President for Institutional Advancement

Rafael Baldwin

Digital Media Storyteller

Christina Bonatakis Email Marketing Associate

Eduardo Delgado

Director of Corporate Partnerships

Kathleen Drohan Vice President for Public Relations

Marci Falvey*

Senior Director of Communications

Julisa Fusté*

Assistant Vice President of Foundation

Lietty Garces

Web Developer

Emily Greene

Director of Research and Campaign Stewardship

and Government Relations

Stephany Kim

Development Events Manager and Friends of NWS Liaison

Yvette Loynaz

Director of Individual Giving

Jack Mizutani

Senior Director of Special Events

Joseph Monticello

Archivist

Lona Palmero*

Development Manager

Veronica Sierra-Soderman* Development Database Administrator

Kewan Smith

Senior Director of Corporate

Partnerships

Paul Woehrle**

Vice President for Development

AUDIENCE ENGAGEMENT. **RESEARCH AND** DESIGN

Siggi Bachmann*

Senior Director of Design and Creative Services

Richard Brown

Associate Director of Guest Services and Program Manager

Bruce Cohen*

Senior Director of Audience Services

Senior Director of Guest Services

Assistant Director of Box Office and

Assistant Box Office Manager

Box Office Associate

Michael Humphries*

Theresa Jackson

Franziska Medina

Floor Manager

Floor Manager

Yuri Rebello

Theo Reyna

Audience Services

Liana Rodriguez

Wende Weber

Floor Manager

Heydee Zamora

Floor Manager

Luc Fondaire Floor Manager

Diana Guerrero Rick Serna* Graphic Designer

Facilities Director

Vice President of Facilities

Grace Tagliabue

Fabian Presbot

Luis Quintero*

Lourdes Rivera**

Andrew Salman

Jordan Saruski

Office Assistant

Charlotte Schou

and Line Producer

Cesar Sepulveda

Technology Manager

Director of Security

Vice President of Technology

Senior Revenue Accountant

Director of Business Development

Senior Accountant

Antonio Tamayo

Maintenance

Rosa Vila

Accounts Pavable Associate

* Indicates 10+ years of service to NWS

** Indicates 20+ years of service to NWS

*** Indicates 30+ years of service to NWS

FINANCE

David J. Phillips***

Executive Vice President and Chief Financial Officer

Massimiliano Colella

Facilities Maintenance Engineer

Paula Cruz* Accounting Manager and

Human Resources Associate

Tashana Deavens Security

Prevenu Ermilus

Security

Dorothy Harrell

Director of Security Terell Johnson

Director of Business Development and Interim Director of Community

Engagement **George Jones** Security

Michelle Kucharczyk*

Vice President of Business

Development Carlos Lado

Maintenance

Eddy Lamothe Maintenance

Hyacinth Lilley Facilities Director

Humberto Ortega

Vice President of Finance and Controller

SPONSOR RECOGNITION

ART MENTOR FOUNDATION LUCERNE

The Agatston Center







MIAMIBEACH









FAIRHOLME FOUNDATION MAXINE AND STUART FRANKEL FOUNDATION SOL TAPLIN CHARITABLE FOUNDATION

































ALBERT H. AND JANE D. NAHMAD FOUNDATION SIR MICHAEL MORITZ AND HARRIET HEYMAN THE DR. M. LEE PEARCE FOUNDATION

J.P.Morgan











