

America's Orchestral Academy Michael Tilson Thomas, Artistic Director

### **CONSOLIDATED FINANCIAL STATEMENTS**

FOR THE YEAR ENDED JUNE 30, 2020

## NEW WORLD SYMPHONY, INC. AND SUBSIDIARIES

## **CONSOLIDATED FINANCIAL STATEMENTS**

for the Year Ended

June 30, 2020

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## NEW WORLD SYMPHONY AMERICA'S ORCHESTRAL ACADEMY

#### MISSION

The mission of the New World Symphony is to prepare graduates of music programs for leadership roles in orchestras and ensembles around the world.

#### VISION

The New World Symphony envisions a strong and secure future for classical music and will redefine, reaffirm, express and share its traditions with as many people as possible. Diversity, equity, inclusion and belonging is a high priority for the New World Symphony. It is critical in the preparation of the Fellows for leadership roles in orchestras and ensembles, and an essential part of the future for classical music.

#### STATEMENT OF PURPOSE

The New World Symphony is dedicated to the artistic, personal and professional development of outstanding instrumentalists. The NWS fellowship program provides graduates of music programs the opportunity to enhance their musical education with the finest professional training. A laboratory for musical education and expression, the New World Symphony, through a wide range of performance and instructional activities, seeks to develop in its participants the full complement of skills and qualifications required of 21st-century first-class musicians. Under the artistic direction of Michael Tilson Thomas, the program offers in-depth exposure to traditional and modern repertoire, with the active involvement of leading guest conductors, soloists and visiting faculty. The relationships with these artists are extended through NWS's pioneering experimentation with distance learning and performance.



#### **INDEPENDENT AUDITORS' REPORT**

Board of Trustees, Finance Committee and Chief Executive Officer New World Symphony, Inc.

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of New World Symphony, Inc. and Subsidiaries (a nonprofit organization) which comprise the consolidated statement of financial position as of June 30, 2020, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of New World Symphony, Inc. and Subsidiaries as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Report on Summarized Comparative Information

We have previously audited the New World Symphony, Inc. and Subsidiaries 2019 consolidated financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated September 17, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Marcune LLP

Miami, FL September 18, 2020

#### NEW WORLD SYMPHONY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF FINANCIAL POSITION JUNE 30, 2020

With Comparative Totals for June 30, 2019

	JUNE 30, 2020	JUNE 30, 2019
ASSETS		
Cash and Cash Equivalents	\$ 63,498	\$ 97,604
Endowment Investments (Note D, E)	101,190,473	104,071,429
Contributions Receivable, Net of Allowance (Note I)	10,989,329	5,317,371
Other Accounts Receivable	76,783	92,001
Prepaid Expenses and Other Current Assets	715,365	710,243
Deposits on Equipment	-	817,860
Capital Improvements in Process	50,732	1,295,364
Property and Equipment,		
Net of Accumulated Depreciation (Note B)	144,260,713	145,140,488
TOTAL ASSETS	\$ 257,346,893	\$ 257,542,360
<b>LIABILITIES AND NET ASSETS</b> Liabilities Accounts Payable and Accrued Expenses Deferred Revenue (Note A)	\$	\$
Credit Facilities (Note C)	<u> </u>	21,350,000
Total Liabilities	17,654,935	22,921,908
Net Assets		
Without Donor Restrictions	132,959,563	132,714,082
With Donor Restrictions	106,732,395	101,906,370
Total Net Assets (Note A)	239,691,958	234,620,452
TOTAL LIABILITIES AND NET ASSETS	\$ 257,346,893	\$ 257,542,360

#### NEW WORLD SYMPHONY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2020 With Comparative Totals for the Year Ended June 30, 2010

With Comparative Totals for the Year Ended June 30, 2019	WITHOUT DONOR WITH DONOR RESTRICTIONS RESTRICTIONS		 Total 2020	 Total 2019	
<b>REVENUE, GAINS AND OTHER SUPPORT</b>					
Foundations	\$	4,143,796	\$ 8,817,602	\$ 12,961,398	\$ 4,660,858
Corporations		486,583	(20,836)	465,747	872,098
Governments (Note G)		5,532,840	-	5,532,840	3,963,492
Individuals		1,678,157	909,727	2,587,884	1,960,655
Contributed Services and Assets		111,767	-	111,767	160,511
Program Revenue		1,362,331	-	1,362,331	1,982,451
Special Events Revenue		1,533,933	60,000	1,593,933	2,028,595
Other Revenue (Note K)		1,047,902	392	1,048,294	1,426,041
Income on Long-Term Investments		90,798	2,220,144	2,310,942	2,146,698
Net Unrealized and Realized Gains and Losses		-	(353,599)	(353,599)	3,712,994
Total Revenue, Gain and Other Support		15,988,107	 11,633,430	27,621,537	 22,914,393
Net Assets Released from Restrictions		6,807,405	(6,807,405)	-	-
Total Revenue, Gains and Other Support		22,795,512	 4,826,025	 27,621,537	 22,914,393
EXPENSES					
Program Services		16,894,131	-	16,894,131	17,476,693
Supporting Activities					
Fundraising		1,767,124	-	1,767,124	1,691,298
Marketing		1,220,928	-	1,220,928	1,438,029
General and Administrative		2,026,702	-	2,026,702	1,971,419
Facilities Rentals		641,146	 -	 641,146	 736,238
Total Expenses		22,550,031	 	 22,550,031	 23,313,677
CHANGE IN NET ASSETS		245,481	4,826,025	5,071,506	(399,284)
NET ASSETS, BEGINNING		132,714,082	 101,906,370	 234,620,452	 235,019,736
NET ASSETS, END	\$	132,959,563	\$ 106,732,395	\$ 239,691,958	\$ 234,620,452

#### NEW WORLD SYMPHONY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

	Pro	gram Services		Supporting Activities							 Total
		acational and	Fundraising		Marketing		General and Administrative		Facilities Rentals		FY2020
Expenses											
Salaries and employee related expenses	\$	4,552,703	\$	1,301,438	\$	771,016	\$	1,122,632	\$	340,958	\$ 8,088,747
Depreciation		4,851,567		81,862		33,351		69,734		16,676	5,053,190
Visiting faculty and artistic services		3,514,412		87,500		-		-		9,098	3,611,010
Professional fees		1,118,988		131,861		31,798		192,246		95,111	1,570,004
Utilities and building expenses		852,208		9,589		3,907		91,058		76,504	1,033,266
Interest and bank fees		628,071		27,581		3,262		83,746		36,513	779,173
Insurance		489,650		7,084		2,886		155,241		12,947	667,808
Travel and entertainment		187,580		6,758		5,166		8,728		3,660	211,892
Advertising and promotion		-		20,169		277,886		-		22,720	320,775
Other expenses		120,836		47,340		14,838		116,770		2,626	302,410
Technology		328,240		23,425		20		10,006		5,230	366,921
In-kind		405		16,215		-		95,147		-	111,767
Supplies, postage and mailing		53,681		4,785		72,542		25,912		1,969	158,889
Equipment rental		163,407		-		-		51,358		4,242	219,007
Meals and catering		32,383		1,517		4,256		4,124		12,892	 55,172
Totals	\$	16,894,131	\$	1,767,124	\$	1,220,928	\$	2,026,702	\$	641,146	\$ 22,550,031

#### NEW WORLD SYMPHONY, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2020

CASH FLOWS FROM OPERATING ACTIVITIES Change in Net Assets	\$ 5,071,506
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by Operating Activities:	
Depreciation	5,053,190
Provision for Uncollectible Promises to Give	73,500
Net Unrealized and Realized Gains and Losses on Investments	353,599
Net Investment Income Restricted for Long-Term Investment	(2,220,144)
Contributions Restricted for Long Term Investment	(18,753)
Amortization of Discount on Unconditional Promises	(212.051)
to Give Restricted for Long Term Purposes	(213,951)
Change in Operating Assets and Liabilities: (Increase) Decrease in Assets:	
Contributions Receivable	(5,638,654)
Other Receivables	15,218
Prepaid Expenses and Other Current Assets	(5,122)
Increase (Decrease) in Liabilities:	(0,122)
Accounts Payable and Accrued Expenses	(183,871)
Deferred Revenue	(107,110)
NET CASH PROVIDED BY OPERATING ACTIVITIES	2,179,408
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of Property and Equipment	(1,995,498)
Capital Improvements in Process	(40,950)
Purchase of Investments	(1,386,224)
Proceeds from Sale of Investments	3,913,584
NET CASH PROVIDED BY INVESTING ACTIVITIES	490,912
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds from Operating Line of Credit	17,973,530
Payments on Operating Line of Credit	(21,272,000)
Payments on Long Term Debt	(1,752,000)
Proceeds from Contributions Restricted for Long-Term Investment	125,900
Net Investment Income Restricted for Long-Term Reinvestment	2,220,144
NET CASH USED IN FINANCING ACTIVITIES	(2,704,426)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(34,106)
CASH AND CASH EQUIVALENTS, BEGINNING	97,604
CASH AND CASH EQUIVALENTS, ENDING	\$ 63,498
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION Interest paid in cash	\$ 693,352
NON-CASH TRANSACTIONS	
Transfer of Construction in Process to Property and Equipment	\$ 1,295,364
Payable Due on Purchase of Property and Equipment	\$ 74,478
Transfer of Deposit on Equipment to Property and Equipment	\$ 817,860

#### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Organization

The New World Symphony, America's Orchestral Academy (NWS), is dedicated to the artistic, professional and personal development of outstanding young musicians. Its fellowship program provides top graduates of music programs the opportunity to enhance their music education and develop leadership skills taught by the finest professionals. After an intensive three-year program of performance and training, the 87 NWS Fellows emerge from the experience prepared for professional positions in orchestras and ensembles around the world. Since its founding in 1987, more than 1,100 alumni have gone on to make a difference in the music profession worldwide. In the hopes of joining this program, over 1,150 musicians compete for about 35 available fellowships each year. NWS is an accredited institutional member of the National Association of Schools of Music and a member of the League of American Orchestras.

The NWS campus is located in Miami Beach, Florida. The primary facility, which opened in January 2011, was designed to expand the limits of the educational and performance elements of classical music. The New World Center was designed by Frank O. Gehry and Gehry Partners, LLP and comprises approximately 106,000 gross square feet of space. It includes an acoustically superior and isolated rehearsal/broadcast/performance space with a variable seating capacity of up to 757 seats. Other elements include multiple acoustically-isolated rehearsal and ensemble practice rooms of various sizes, sophisticated Internet and Internet2 audio-visual systems and control rooms, reception and related support spaces, administrative office space, and various public amenities including lobbies, restrooms, and a roof-top garden.

Alton Pointe, a cohesive community of nine small apartment buildings, completes the campus environment. Located a half mile from New World Center, Alton Pointe is the principal residential housing facility for NWS fellows, visiting faculty and guest artists.

#### Alton Pointe LLC

Alton Pointe LLC was organized on March 1, 2012 to purchase and operate an existing apartment and condominium complex that was converted to residential housing for NWS fellows, visiting faculty and guest artists (see Note B).

#### Basis of Presentation and Principles of Consolidation

The consolidated financial statements are presented in accordance with accounting principles generally accepted in the United States. These statements include the accounts of New World Symphony, Inc. and its wholly owned subsidiary Alton Pointe, LLC, referred to collectively going forward as NWS. All significant inter-company accounts and transactions have been eliminated in consolidation.

#### Classes of Net Assets

The balances and activities of NWS have been segregated into the following classes according to the nature of the activity and related restrictions imposed by funding sources and the Board of Trustees:

**Net Assets Without Donor Restrictions** includes resources and activities related to NWS' general operations and facilities. These net assets are free of donor-imposed restrictions and may be designated for specific purposes by the Board of Trustees.

Revenues are reported as increases in net assets without donor restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restriction. Net realized and change in unrealized gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restriction unless their use is restricted by explicit donor stipulation or by law.

**Net Assets With Donor Restriction,** includes resources and activities for which donor restrictions have not yet been met, including the discounted value of future promises. When a donor restriction expires, that is, when a stipulated time restriction ends or the restriction is accomplished, net assets with donor restriction are reclassified to net assets without donor restriction and reported in the statement of activities as net assets released from restriction. Restrictions on contributions of property and equipment (or contributions restricted to the purchase of property and equipment) expire when the asset is placed into service unless the donor has restricted the use for a specified term. Net assets with donor restriction at June 30, 2020, primarily represent endowment resources that are subject to restrictions of gift instruments requiring that the principal be invested in perpetuity, and only the income be made available for NWS' general operations or other use as specified by the donor. Additionally, net assets with donor restriction includes assets from investment earnings as well as contributions for future operations, maintained to be appropriated for expenditure by NWS in a manner consistent with NWS's policies and donors' restrictions on use.

#### Cash and Cash Equivalents

NWS considers all unrestricted highly liquid investments with original maturities of three months or less and all interest-bearing cash accounts to be cash equivalents. Cash and cash equivalents designated for long-term purposes or received with donor-imposed restrictions limiting their use to long-term purposes are not considered cash and cash equivalents for purposes of the statement of cash flows.

#### Investments

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Purchases and sales of securities are recorded on a trade-date basis. Dividends are recorded on the ex-dividend date. See Note E for a discussion of fair value measurements.

Investments are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in value in the near term could materially affect the amounts reported in the accompanying financial statements.

#### Concentrations of Credit Risk

Financial instruments that potentially subject NWS to concentrations of credit risk consist principally of cash and cash equivalents, investments and contributions receivable.

#### Cash and Cash Equivalents

NWS maintains its cash balances in multiple accounts at one financial institution. From time to time, balances may exceed the federally insured limits, which are \$250,000 for interest bearing deposits per entity. Cash is maintained at a high-quality financial institution, which NWS believes limits its credit risk.

#### Investments

NWS maintains certain investment accounts with financial institutions which are not insured by the FDIC. These funds may be subject to insurance by Securities Investor Protection Corporation ("SIPC"). Management believes that the risk of loss with respect to investments has been limited by investment diversification.

#### Contributions Receivable

Concentrations of credit risk with respect to contributions receivable are limited due to the large number of contributors comprising NWS' contributor base and their dispersion across different industries and geographical locations.

#### Fair Value of Financial Instruments

The carrying value of cash and cash equivalents, accounts payable, accrued expenses and the lines of credit approximated their fair value since they are short-term in nature. The carrying value of long-term contributions receivable and long-term debt approximate fair value as the terms approximate current market terms for similar instruments of comparable risk and maturities.

#### Property and Equipment

Property and equipment with a value in excess of \$5,000 and with a useful life greater than one year is capitalized. Property and equipment is recorded at cost if purchased or at fair value at the date of the gift if donated. Repairs and maintenance are expensed as incurred; major renewals and improvements are capitalized. Property and equipment, except for rare artwork which is not depreciated, is depreciated or amortized on a straight-line method over the estimated useful lives of the assets as follows:

Buildings and Building Improvements	40.0 Years
Furniture and Equipment	5.0 Years
Musical Instruments and Equipment	5.0 Years
Vehicles	3.0 Years

#### **Revenue Recognition**

#### Contributions

NWS accounts for contributions in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 958-605, *Revenue Recognition for Not-for-Profit Entities* and FASB ASC Topic 720-25, *Contributions Made*. In accordance with Topic 958-605, contributions received, including unconditional promises to give, are recognized at their estimated fair value at the date of receipt.

Unconditional promises to give are recognized when the promise is made by the donor. Contributions that are restricted by the donor are reported as increases in net assets without donor restriction if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restriction depending on the nature of the restrictions. When the restriction expires, net assets with donor restrictions are transferred to net assets without donor restriction.

Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Gifts of noncash assets are recorded at their fair value at the date of contribution.

#### Revenue Recognition (Continued)

#### Government

NWS receives grants and other annual subsidies from state and county funding. NWS considers grants received to be unconditional promises to give which are recorded at fair value at the date NWS was notified of receipt of the grant. Revenue from reimbursement grants are recognized as the related costs are incurred under the grant or contract agreement.

#### Program Revenue

Program revenue is recognized when earned, the period in which the activity takes place. Payments received for activities occurring after June 30, 2020 are recorded as deferred revenue.

#### Special Event Revenue

NWS generates Special Event Revenue during its annual Gala and other fundraising events. This revenue is recorded as revenue without donor restrictions when the events take place.

#### **Contributions Receivable**

Unconditional promises expected to be collected in future years are recorded at estimated fair value, using the present value of expected future cash flows. The cash flows are discounted at a discount rate commensurate with the risks involved at the date the promise was made. When considered necessary, an allowance is recorded based on management's estimate of collectability including such factors as prior collection history, type of contribution, and the nature of the fundraising activity.

#### **Contributed Services and Assets**

Contributed services are recognized as contributions if the services require specialized skills, the services are provided by individuals who possess those skills, and the services would typically need to be purchased. Contributed assets are recognized at their estimated fair value as revenue when received and expensed as used.

#### Income Taxes

NWS is a non-profit corporation as defined by Section 501(c)(3) of the U.S. Internal Revenue Code and as such is subject to state and federal income taxes only on unrelated business taxable income. There were no income taxes resulting from unrelated business income during the year ended June 30, 2020. Alton Pointe is a single member limited liability company and accordingly is disregarded for tax purposes.

#### Income Taxes (Continued)

Accounting principles generally accepted in the United States require management to evaluate tax positions taken and recognize a tax liability (or asset) if NWS has taken an uncertain position that more likely than not would not be sustained upon examination by taxing authorities. Management has analyzed the tax positions taken and has concluded that as of June 30, 2020, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. If NWS were to incur an income tax liability in the future, interest would be reported as interest expense and penalties would be reported as income taxes. NWS is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. Management believes NWS is no longer subject to income tax examinations for years prior to 2017.

#### <u>Estimates</u>

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period including, but not limited to, the allocation of expenses among functional categories, the determination of the net realizable value of receivables and the useful lives of donated and acquired assets. Accordingly, actual results could differ from those estimates.

#### Comparative Data

The consolidated financial statements include certain prior year summarized comparative information where applicable in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States. Accordingly, such information should be read in conjunction with the NWS's financial statements for the year ended June 30, 2019, from which the summarized information was derived.

#### Subsequent Events

Management has evaluated subsequent events to determine if events or transactions occurring through September 18, 2020, the date the consolidated financial statements were available to be issued, require adjustment to or disclosure in the consolidated financial statements.

Subsequent to June 30, 2020, NWS secured a new \$20,000,000 of credit with a two-year term and interest at one-month LIBOR plus 100 basis points. This credit facility is intended to provide liquidity, if needed, to address pandemic and other emergencies.

#### Recent Accounting Pronouncements

#### Adopted

On June 21, 2018, the FASB issued ASU 2018-08, Not-for-Profit Entities (Topic 958) Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. This ASU applies to all entities, including business entities that receive or make contributions of cash and other assets (except for transfers of assets from government entities to business entities). This ASU provides guidance in determining whether a transaction should be accounted for as a contribution or as an exchange transaction. A primary aspect of this determination is whether the two parties receive and sacrifice commensurate value. Making this determination is important because distinguishing between contributions and exchange transactions determines which guidance is applied. For contributions, an entity should follow the guidance in FASB ASC 958-605, Not-for-Profit Entities – Revenue Recognition, whereas, for exchange transactions, an entity should follow other guidance. Effective July 1, 2019, NWS adopted this ASU, which did not result in a significant impact on its operations.

#### NOTE B – PROPERTY AND EQUIPMENT

As of June 30, 2020, property and equipment consisted of the following:

Land	\$ 11,165,000
Buildings and Building Improvements	165,927,214
Artwork	400,000
Furniture and Equipment	18,254,356
Music, Musical Instruments and Other Assets	1,779,322
Total	197,525,892
Less Accumulated Depreciation	<u>(53,265,179</u> )
Net Property and Equipment	<u>\$ 144,260,713</u>

Depreciation expense for the year ended June 30, 2020 was approximately \$5,053,000.

#### Purchase of Alton Pointe

In April 2012, Alton Pointe purchased an apartment complex and condominium units within close proximity to NWS to provide housing for NWS fellows, visiting faculty and guest artists. NWS fellows moved into the new facility in November 2012 and acquisition debt was retired in June 2013. The property consists of 125 units of which 99 units are used for program purposes. The remaining units are rented to the general public on a long-term basis to provide supplemental income to NWS. During the year ended June 30, 2020, NWS recognized approximately \$416,000 in gross rental income from this facility, which is included in Other Revenue in the consolidated statement of activities.

#### NOTE C – CREDIT FACILITIES

#### **Operating Line of Credit**

NWS has a \$4,500,000 revolving line of credit agreement with a financial institution to provide working capital for operating purposes. This note currently carries interest at onemonth LIBOR plus 84 basis points (1.01% at June 30, 2020). Interest only payments are due monthly with the principal due at maturity on August 24, 2021. Collateral for this agreement is an investment account maintained by NWS. As of June 30, 2020, this line of credit had a balance of \$430,000. During the year ended June 30, 2020, NWS incurred interest of approximately \$56,040 in relation to this obligation.

#### <u>Term Loan</u>

On August 24, 2018, NWS converted a promissory note for the construction of New World Center into a term loan. This note carries a fixed 3.70% interest rate. Interest only payments are due monthly. Mandatory principal payments are due annually as required by the terms of the agreement. The note will mature on April 1, 2024, at which time the obligation is expected to be paid in full. A benefactor of New World Symphony has provided a guarantee of this note in addition to collateral which includes an investment account maintained by the benefactor. During the year ended June 30, 2020, NWS incurred interest of approximately \$430,420 in relation to this obligation and made principal payments of \$1,752,000. The principal balance outstanding on this note was \$10,370,000 at June 30, 2020.

#### Capital Term Loan

On August 24, 2018, NWS consolidated a loan for the completion of Alton Pointe and a capital project line of credit into a term loan in the amount of \$5,500,000. This note carries a fixed 3.70% interest rate. Interest only payments are due monthly with the principal due at maturity on August 24, 2023. Collateral for this agreement is an investment account maintained by NWS. During the year ended June 30, 2020, NWS incurred interest of approximately \$206,900 in relation to this obligation.

The principal payment schedule for credit facilities, inclusive of subsequent events, are as follows:

Fiscal Year	Payment Due
2021	2,166,000
2022	2,925,530
2023	2,989,000
2024	8,219,000
Total	<u>\$ 16,299,530</u>

#### NOTE D – ENDOWMENTS

In 1991, NWS established the New World Symphony Endowment Fund. The purpose of the Endowment Fund is to create a continuous development program that will enable individuals, corporations, and foundations to make gifts to NWS, to provide for the permanent financing of the programs of NWS, and to ensure the permanent existence of NWS.

In 1994, NWS established a Reserve Fund. The purpose of the Reserve Fund is to provide resources for unanticipated operating or capital expenditures. The Fund is augmented primarily from operating budget surpluses and is included in the presentation as part of Board-Designated Endowment Funds. Such funds were previously reported in Net Assets With Donor Restrictions. A restatement to correct the classification of the Reserve Fund to Without Donor Restrictions in the amount of approximately \$6,423,000 has been made to the beginning net assets reported.

NWS utilizes the services of an investment advisor to assist the NWS Investment Committee in determining investment objectives and policies, asset allocation strategies, and identification of appropriate investment managers. The total time weighted return on the Endowment Fund after investment fees was 1.59% for the year ended June 30, 2020, compared to a weighted average composite benchmark return of 2.09%. Over the last ten years, NWS' portfolio has achieved an annual compound total rate of return of 6.78%. compared to a weighted average composite benchmark return of 7.60%.

As of June 30, 2020, endowment net assets consisted of the following:

	Without Donor Restrictions	With Donor Restrictions	Total
Board-Designated Endowment Funds	\$ 7,833,926	\$-	\$ 7,833,926
<b>Donor-Restricted Endowment Funds</b> Gifts to be retained in perpetuity Endowment earnings	-	81,049,755 13,660,287	81,049,755 13,660,287
Total Endowment Funds	\$ 7,833,926	\$ 94,710,042	\$ 102,543,968

#### **NOTE D – ENDOWMENTS (Continued)**

Changes in endowment net assets for the period ending June 30, 2020 are as follows:

	Without Donor Restrictions			Nith Donor Restrictions	Total
Endowment Net Assets - Beginning	\$	6,423,151	\$	97,995,606	\$ 104,418,757
Contributions		-		18,753	18,753
Investment Income		90,798		2,220,144	2,310,942
Realized and unrealized gains (losses)		-		(353,599)	(353,599)
Amounts appropriated for expenditure		(328,952)		(5,170,862)	(5,499,814)
Amounts added to Reserve Fund		1,648,929		-	1,648,929
Endowment Net Assets - Ending	\$	7,833,926	\$	94,710,042	\$ 102,543,968

#### Interpretation of Relevant Law

NWS interprets the Florida Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, NWS classifies as net assets with donor restriction (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instruments at the time the accumulation was added to the fund. Additionally, the remaining portion of the donor-restricted endowment fund is maintained as such for appropriation for expenditure by NWS in a manner consistent with the standards of prudence prescribed by UPMIFA and donors' restrictions on use.

NWS considers the following factors in deciding to appropriate or accumulate donorrestricted endowment funds:

- 1. The duration and preservation of the fund.
- 2. The purposes of NWS and the donor-restricted endowment fund.
- 3. General economic conditions.
- 4. The possible effects of inflation and deflation.
- 5. The expected total return from income and the appreciation of investments.
- 6. Other resources of NWS.
- 7. The investment policies of NWS.

#### **NOTE D – ENDOWMENTS (Continued)**

#### Return Objectives and Risk Parameters

NWS has adopted investment policies and spending polices for endowment assets that attempt to provide a predictable stream of funding to programs supported by the endowment while seeking to maintain the purchasing power of endowment assets.

Endowment assets include those assets of donor-restricted funds that NWS must hold in perpetuity or for donor-specified periods. Under this policy, as approved by the Board of Trustees, endowment assets are invested in a manner that is intended to produce a relatively stable stream of spendable revenue that increases over time at a rate not less than the general rate of inflation as measured by the Consumer Price Index while assuming a moderate level of investment risk. NWS recognizes that to achieve this objective over extended periods, investment returns must exceed the objective during some periods in order to compensate for shortfalls that might occur during other periods. Actual returns in any given year may vary.

#### Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor intended. As of June 30, 2020, there were no endowment funds with deficiencies.

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, NWS relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). NWS targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

#### Spending Policy and How the Investment Objectives Relate to Spending Policy

NWS has a policy of appropriating for distribution each year 5% of the endowment's average fair value over a smoothing period that is calculated through the fiscal year end immediately preceding the fiscal year in which the distribution is planned. For the year ended June 30, 2020, the smoothing period was increased from 16 quarters to 20 quarters. The smoothing period may be increased each year by an additional four quarters until the annual effective spend rate is reduced to a more sustainable level over the long-term. The distributed amount may be increased by the affirmative vote of a majority of the members of each of the Finance, Investment and Executive Committees.

#### NOTE D – ENDOWMENTS (Continued)

#### <u>Spending Policy and How the Investment Objectives Relate to Spending Policy</u> (Continued)

In establishing this policy, NWS considered the long-term expected return on its endowment which is measured against one or more benchmarks approved by the Investment Committee. Accordingly, over the long term, NWS expects the current spending policy to allow its endowment to grow at an amount greater than a composite, weighted benchmark, similarly approved. This is consistent with NWS' objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

#### NOTE E – FAIR VALUE MEASUREMENTS

NWS follows FASB ASC Topic 820-10 *Fair Value Measurement and Disclosure* for measuring fair value. This guidance defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. This standard also establishes a three-level hierarchy for fair value measurements based upon the significant inputs used to determine fair value. Observable inputs are those which are obtained from market participants external to the company while unobservable inputs are generally developed internally, utilizing management's estimates, assumptions and specific knowledge of the assets/liabilities and related markets.

The three levels are defined as follows:

**Level 1 inputs** are quoted prices (unadjusted) in active markets for identical assets or liabilities that NWS has the ability to access at the measurement date. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. A quoted price in an active market provides the most reliable evidence of fair value and shall be used to measure fair value whenever available.

**Level 2 inputs** are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability. Level 2 inputs include the following:

- 1. Quoted prices for similar assets and liabilities in active markets.
- 2. Quoted prices for identical or similar assets and liabilities in markets that are not active, that is, markets in which there are few transactions for the asset or liability, the prices are not current, or price quotations vary substantially either over time or among market makers, or in which little information is public.

- 3. Inputs other than quoted prices that are observable for the asset and liability.
- 4. Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Adjustments to Level 2 inputs will vary depending on factors specific to the asset or liability. Those factors include the condition and/or location of the asset or liability, the extent to which the inputs relate to items that are comparable to the asset or liability, and the volume and level of activity in the markets within which the inputs are observed. An adjustment that is significant to the fair value measurement in its entirety might render the measurement a Level 3 measurement, depending on the level in the fair value hierarchy within which the inputs used to determine the adjustment fall.

**Level 3 inputs** are unobservable inputs for the asset or liability. Unobservable inputs shall be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity.

An asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2020.

Level 1 investments are comprised of money market funds, fixed income bond funds, domestic equities, and global equities that are traded on the open market and valued using quoted prices.

NWS has investments in alternative asset classes including real estate funds, hedge funds and private equity funds which hold a variety of investment vehicles that do not have readily available market quotations. These investments are measured at net asset value based on their proportionate share of the value of the investment as determined by the fund managers.

Assets measured at fair value on a recurring basis as of June 30, 2020, are summarized below. Investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy:

Fair Value Measurement at June 30, 2020

	Level 1		Level 2	Level 3	Total
Investments					
Money Market	\$	168,230			\$ 168,230
Domestic Equity		38,958,385			38,958,385
International Equity		17,539,146			17,539,146
Bond Mutual Funds		20,099,777			 20,099,777
Total assets in the fair value hierarchy		76,765,538	-	-	 76,765,538
Investments measured at net asset value (a)					24,424,935
Total investments at fair value	\$	76,765,538			\$ 101,190,473

a) Certain investments that are measured at Net Asset Value per share practical expedient or its equivalent have not been classified in the fair value hierarchy. The fair value amounts presented in this table are reported for the purpose of reconciling the fair value hierarchy to the investments as shown on the Statement of Financial Position.

The following tables disclose all investments whose value is calculated using NAV, using the practical expedient.

	June 30, 2020							
Account	NAV at June 30, 2020	Unfunded Commitments	Exit Frequency	Days Notice				
Hedge Fund (a)	\$ 3,020,981	\$-	Semi-annual on investor anniversary	95 days				
Private Equity (b)	5,205,889	1,309,420	Redemption at end of partnership	N/A				
Equity Long/Short (c)	66,780	-	Jun & Dec 5% penalty in Jun	75 days				
Managed Futures Fund (d)	2,713,326	-	Daily	1 day				
Private Credit (e)	1,751,432	905,026	Redemption at end of partnership	N/A				
Private Real Estate (f)	7,232,923	-	Quarterly	45 days				
Liquid Alternatives (g)	4,433,604		N/A	N/A				
	\$ 24,424,935	\$ 2,214,446						

- (a) Hedge Fund The manager believes that a portfolio of market neutral and market uncorrelated investment strategies offers great potential for long-term investment success. It invests in a variety of strategies that are hedged and uncorrelated to the broader markets, including event-driven investing, credit opportunities, distressed securities, equity market neutral, and relative value multi-strategy.
- (b) Private Equity Four limited partnerships comprise the private equity category. The first seeks long-term capital appreciation and risk-adjusted net returns through equity investments. Strategic investment focus areas include venture capital (IT, early stage), private equity (growth equity and middle market), and international private equity (European).

The second seeks to achieve superior risk-adjusted returns, including substantial annual cash distributions, primarily by building a diversified portfolio of minority equity stakes in institutionalized hedge fund firms across multiple strategies, geographies and asset classes.

The third fund invests in a broad range of investments, including, but not limited to, global distressed corporate securities, activist equities, value equities, reorganization equities, municipal bonds, high yield bonds, leveraged loans, unsecured debt, collateralized debt obligations, mortgage backed securities, direct lending, sovereign debt, real estate, venture capital and private equity-type structures. Managers are not restricted in the investment strategies that they may employ across different asset classes and regions.

The fourth limited partnership invests substantially all its investable assets through a master/feeder fund structure. The fund is a multi-strategy fund formed to provide investors with exposure to a well-diversified private equity portfolio across strategy, investment type and vintage year.

- (c) Equity Long/Short The fund allocates its assets among a diverse group of money managers who direct investments in securities and other financial instruments utilizing a variety of investment styles. The fund invests in offshore funds whose money managers employ a long/short strategy.
- (d) Managed Futures Fund This multi-manager fund is focused on managed futures and foreign exchange. The fund allocates to managed accounts which are traded across different styles of managed futures trading. Target exposure to Long-term Trend Following is between 50%-60% with 40%-50% exposure to Global Macro, Short-term, Counter-Trend, and Value trading styles.

- (e) Private Credit The fund invests in directly originated second lien, mezzanine, other private high yield debt securities, and equity co-investments of high quality upper middle market companies, generally as lead investor. The Fund generally targets companies in North America with EBITDA greater than \$75 million.
- (f) Private Real Estate The fund is a diversified open-end core real estate fund whose primary objective is to exceed the NCREIF Fund Index - Open-End Diversified Core Equity ("NFI-ODCE") on a net-of-fees basis. The Fund seeks to provide for the preservation of capital, stable income and modest appreciation over the mid to long-term. The Fund invests only in the United States in four main property types: office, multifamily, industrial, and retail.
- (g) Liquid Alternatives Two funds comprise the liquid alternatives category. The first fund combines directional allocations to investment grade and high yield bonds and bank loans with tactical long/short strategies. The fund also makes smaller allocations to sovereign bonds, asset-backed securities and common equities.

The second fund is a multi-strategy, multi-manager vehicle that seeks to provide a lower risk profile than that of traditional stock and bond markets by investing in hedge fund strategies that primarily include Equity Hedged, Event Driven, Relative Value, Managed Futures and Global Macro.

#### NOTE F – RELATED PARTY TRANSACTIONS

Contributions received from members of the Board of Trustees and their affiliates during the year ended June 30, 2020, totaled approximately \$13,119,000; these contributions represent 47% of total revenue, excluding net unrealized and realized gains and losses and assets released from restrictions. As of June 30, 2020, amounts due for these contributions from members of the Board of Trustees and their affiliates totaled \$8,828,340, which is included in contributions receivable on the accompanying consolidated statement of financial position.

#### NOTE G – GOVERNMENT SUPPORT

During the year ended June 30, 2020, NWS was the recipient of the following support from governmental agencies:

<ul><li>Federal Emergency Management Agency</li><li>Natural Disaster Relief</li></ul>	\$	60,475
<ul> <li>Florida Department of State, Division of Cultural Affairs</li> <li>General Program Support Grant – 2019-2020 season</li> </ul>		46,868
<ul><li>National Endowment for the Arts</li><li>Art Works: Music</li></ul>		60,000
<ul> <li>City of Miami Beach</li> <li>Cultural Affairs Program and Cultural Arts Council</li> <li>General Obligation Bond</li> </ul>		29,568 2,539,281
<ul> <li>Miami-Dade County Department of Cultural Affairs</li> <li>Youth Arts Enrichment Program</li> <li>Major Cultural Institutions Grants Program</li> <li>Tourist Development Council</li> <li>Cultural Facilities Grant Program</li> </ul>		15,220 566,428 15,000 <u>2,200,000</u>
Total	<u>\$</u>	5,532,840

All grant funds were expended, obligated, or invested according to the specific terms of agreement with each governmental agency and were capitalized or recorded as program services under those agreements as either net assets without donor restrictions or net assets with donor restrictions.

NWS was awarded a grant from Miami-Dade County for the development, construction and design of New World Center to be funded in annual increments from legally available convention development tax funds through the year ending 2030. Based on current information available, NWS estimates it will receive up to \$55,000,000 over that timeframe. The annual allocations are subject to approval and adjustment by the Board of County Commissioners as well as the availability of sufficient applicable tax revenues.

#### **NOTE G – GOVERNMENT SUPPORT (Continued)**

NWS has recognized and collected a total of \$17,600,000 in relation to this grant through June 30, 2020, of which \$2,200,000 was recognized during the fiscal year ended June 30, 2020.

As of June 30, 2020, \$22,394 in grant funds had been expended and not yet reimbursed; this amount is recorded in accounts receivable in the accompanying consolidated statement of financial position. Grants received by NWS are subject to financial and compliance audits by the grantors or their representatives. The possible disallowance of any item charged to the program or the request for return of any unexpended funds cannot be determined at this time; therefore, no provision for any liability that may result has been made in the consolidated financial statements as the amount is not expected to be material.

#### NOTE H – FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs and other activities have been summarized on a functional basis in the consolidated statement of activities. Accordingly, certain costs have been allocated among the programs services and supporting activities benefited. The expenses allocated included facility expenses which are allocated based on an analysis of square footage occupied, as well as salaries and benefits, which are allocated based on an analysis of personal time and effort.

#### NOTE I – CONTRIBUTIONS RECEIVABLE

Contributions receivable consist of unconditional promises to give to be received in future periods and are discounted to their present value based on anticipated payment streams. As of June 30, 2020, NWS received multiyear promises, which have been discounted using a market interest rate between 0.3% and 3.31%. Uncollectible promises are expected to be insignificant. Contributions receivable at June 30, 2020 are as follows:

Due in less than one year	\$ 3,530,617
Due in one to five years	7,906,935
Due in more than five years	 -
Total contributions receivable	11,437,552
Less allowance for uncollectible amounts	(49,764)
Less discount to net present value	(398,459)
Total contributions receivable, net	\$ 10,989,329

#### NOTE J – CONTINGENCIES

NWS is involved in lawsuits from time to time that arise in the ordinary course of business. In the opinion of management, after consulting legal counsel, any liabilities resulting from such litigation would not be material in relation to NWS's consolidated financial position. As of June 30, 2020, there were no active lawsuits.

The COVID-19 virus was declared a global pandemic in March and it continues to spread around the world. Pursuant to local government directives, NWS suspended all public events on March 12, 2020, for the remainder of the fiscal year and quickly revised all academic and artistic programs for on-line delivery. Governments, organizations and citizens are taking unprecedented measures to mitigate consequences of the pandemic. Management believes that the financial statements for the year ended June 30, 2020, accurately reflect institutional impacts of the pandemic. While specific future impacts are not readily determinable as the date of these financial statements, management believes it has taken appropriate actions to mitigate these uncertainties.

#### NOTE K – NET ASSET RESTRICTIONS

As of June 30, 2020, NWS has net assets without donor restrictions in the amount of \$132,959,563.

Net assets with donor restrictions as of June 30, 2020 are as follows:

Subject to Expenditure for Specified Purpose Future Operations Organizational Support Capital Improvements and Asset Acquisition	\$ 9,745,643 2,274,221 2,489
Total Net Assets Subject to Expenditure for Specified Purpose	\$ 12,022,353
Subject to NWS Spending Policy and AppropriationInvestment in perpetuity:Organizational SupportCapital Improvements(original gift \$79,554,392)(original gift \$1,495,363)	\$ 92,779,635 1,930,407
Total Net Assets Subject to NWS Spending Policy and Appropriation	\$ 94,710,042
Total Net Assets With Donor Restrictions	\$ 106,732,395

#### NOTE K – NET ASSET RESTRICTIONS (Continued)

Net assets were released from restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by donors during the period ended June 30, 2020 as follows:

# Purpose Restrictions AccomplishedOrganizational Support\$ 4,808,468Current Operations1,636,543Capital Improvements362,394Total Net Assets Released from Donor Restriction\$ 6,807,405

#### NOTE L – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial Assots

NWS regularly monitors liquidity required to meet operational needs and other contractual commitments, while also striving to maximize the investment of its available funds. NWS considers all expenditures related to its ongoing activities for purposes of analyzing resources available to meet general expenditures over a 12-month period. NWS has various sources of liquidity at its disposal, including a line of credit and endowment funds. See Note C for information regarding the line of credit. See Note D for information regarding the endowments.

In addition to financial assets available to meet general expenditures over the 12 months, NWS operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by board or donor-restricted resources. Refer to the statement of cash flows which identifies the sources and uses of NWS's cash for the twelve months ended June 30, 2020. The following table shows the total financial assets held by NWS and the amounts of those financial assets that could be made readily available within one year to meet general expenditures as of June 30, 2020:

i mancial Assets	
Cash and Cash Equivalents	\$ 63,498
Endowment Investments	101,190,473
Contributions Receivable, Net of Allowance	10,989,329
Other Accounts Receivable	76,783
Total Financial Assets	\$ 112,320,083

#### NOTE L – LIQUIDITY AND AVAILABILITY OF RESOURCES (Continued)

#### Financial Assets Available over the Next 12 Months

Cash and Cash Equivalents	\$ 63,498
Investments Available for use over the next 12 months	
Endowment Fund	4,921,008
Board-Designated Reserve Fund	7,833,926
Contributions Receivable due in less than 1 year	3,530,617
Other Accounts Receivable	76,783
Total Financial Assets Available over the Next 12 Months	\$ 16,425,832

#### NOTE M – OTHER REVENUE

Other revenue without donor restrictions primarily consists of revenues related to the rental of New World Center by outside parties and rental income earned at Alton Pointe. See Note B.

#### NOTE N – RETIREMENT SAVINGS PLAN

NWS has a 401k retirement savings plan available to all qualifying employees. NWS contributes a safe harbor matching contribution to each participant equal to 100% of the employee's contribution up to but not exceeding 4% of the employee's annual compensation. Total 401k expense for the year ended June 30, 2020 is \$196,712. Commencing July 15, 2020, the matching contribution was suspended until further notice.